



INTERIM REPORT ON OPERATIONS

FOR THE PERIOD
ENDED 30 SEPTEMBER 2015



REGISTERED OFFICE

Via U. Poli, 4
Zola Predosa (Bo)

MANAGEMENT BOARD

Appointed by the Supervisory Board
of 30.04.2014

CHAIRMAN AND MANAGING DIRECTOR

Claudio Levorato

DEPUTY CHAIRMAN

Mauro Masi

MANAGEMENT BOARD

Benito Benati
Marco Bulgarelli
Marco Canale
Giuliano Di Bernardo
Massimiliano Marzo
Marco Monis
Stefano Caspani
Luca Stanzani
Pier Paolo Quaranta

SUPERVISORY BOARD

Appointed by the Shareholders' Meeting
of 30.04.2014

CHAIRMAN

Fabio Carpanelli

DEPUTY CHAIRMAN

Antonio Rizzi

SUPERVISORY BOARD DIRECTORS

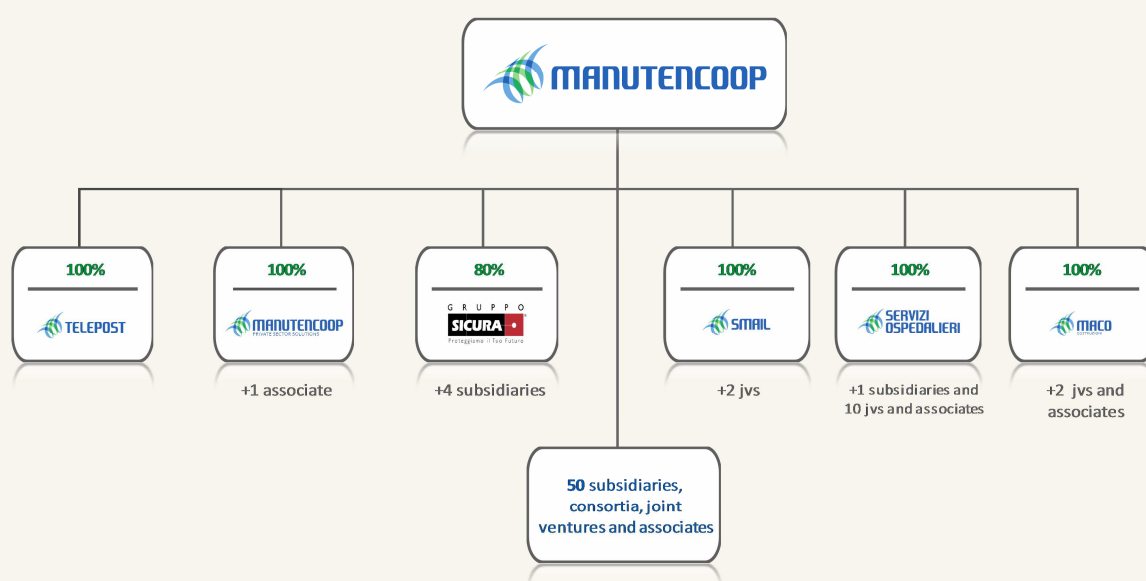
Stefano Caselli
Roberto Chiusoli
Guido Maria Giuseppe Corbetta
Massimo Scarafuggi
Pierluigi Stefanini
Giovanni Toniolo
Stefano Zamagni

INDEPENDENT AUDITORS

Reconta Ernst & Young S.p.A.



At 30 September 2015 the Group controlled by Manutencoop Facility Management S.p.A. (“MFM Group” and “MFM S.p.A.”, respectively) was made up as follows:



The MFM Group is active in the management and provision of integrated services to public and private customers, targeted at properties, the area and to support so-called “Integrated Facility Management” health care activities.

In particular, the MFM Group provides a wide and coordinated range of integrated services throughout Italy, aimed at rationalising and improving the quality of the non-strategic and auxiliary activities of major private groups, public authorities and health care facilities.

It is structured around a single operating holding company which combines so-called “traditional” facility management production resources with those related to supporting the whole Group’s business.

In the 2014 financial year the Group also started a phase in which it refocused its resources on what is referred to as “traditional” facility management. Meeting this objective took the form of selling to third-parties Energyproject S.r.l. and MIA S.p.A. and related subsidiaries, which operate respectively in energy management and in lifting equipment maintenance, and therefore, in practice, abandoned the businesses which they originally conducted.

The transfer to third-parties of the subsidiary SMAIL S.p.A., which is active in the sector of the maintenance of public lighting systems, is also being finalized.

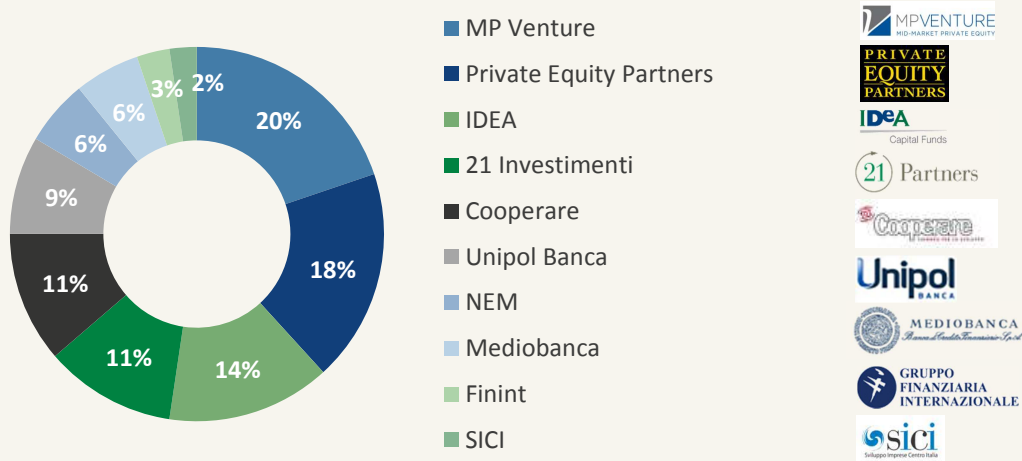
Shareholding structure

Ordinary shares issued by the MFM Group and fully paid up at 30 September 2015 amounted to 109,149,600, with a par value of Euro 1 each. There are no other share classes.

The Parent Company does not hold own shares.

Manutencoop Società Cooperativa holds a controlling interest in MFM S.p.A. of 71.889%. Furthermore, on 1 July 2013 the company acquired an additional stake of 7.028% with retention of title (*"riserva di proprietà"*), pursuant to and for the purposes of article 1523 of the Italian Civil Code. The financial and administrative rights attached to said stake pertain to the buyer.

The remaining stake is held by a pool of Private Equity investors:



ACRONYMS IN THE INTERIM REPORT ON OPERATIONS

	Definition
Backlog	The Backlog is the amount of contract revenues connected with the residual term of the orders in the portfolio.
Financial capex	Financial capex is the net expenditure on the acquisition of equity investments, on business combinations and on grants of long-term loans.
Industrial Capex	Industrial CAPEX are defined as the purchase of (i) Property, plant and equipment, (ii) Property, plant and equipment under lease and (iii) other intangible assets.
NWC	Consolidated Net Working Capital (NWC) is defined as the consolidated NWOC which is added the amount of other operating assets and liabilities (other current assets, other current liabilities, current tax receivables and payables, current provisions for risks and charges.
NWOC	Consolidated Net Operating Working Capital (NWOC) is composed of trade receivables and inventories, net of trade payables
DPO	DPO (Days payables Outstanding) is a weighted average of days for payment of consolidated trade payables calculated as the ratio of trade payables, net of VAT on the amounts already received from the supplier, and costs over the last 12 months related to external production factors (included the capex) multiplied by the days of the reference period.
DSO	DSO (Days Sales Outstanding) is a weighted average of days for collection of consolidated trade receivables calculated as the ratio of trade receivables, net of VAT on the amounts already billed to customers, and revenues over the last 12 months multiplied by the days of the reference period.
EBIT	EBIT represents the Profit (Loss) before taxes, gross of Net financial charges for the year and of Share of net profit of associates. The Statement of Profit or Loss shows EBIT as "Operating Income ".
EBITDA	EBITDA represents the Operating Income before allocations to the accrual of provisions for risks and charges and amortization/depreciation, write-downs and write-backs of assets. EBITDA is a measure used by the Company's management to monitor and assess its operating performance and it is not identified as an accounting measure under IFRS. Therefore, it must not be considered an alternative measurement for evaluating the trend in the Group's profit/loss. Given that the breakdown of EBITDA is not regulated by the accounting standards, the calculation criteria applied by the Group may not be comparable.
Adjusted EBIT or EBITDA	Adjusted EBITDA and Adjusted EBIT do not include non-recurring elements recorded in the consolidated Statement of Profit/Loss for the year, as described in paragraph "Non-recurring events and

GLOSSARY

	Definition
Gross Interest Bearing Financial Indebtedness (GIBFI)	transactions in the period". Gross Interest Bearing Financial Indebtedness (GIBFI) is defined as the sum of: long-term debt, Bank borrowings including current portion of long-term debt and other financial liabilities and derivatives less the sum of the following: collections on behalf of factoring counterparties, loans from parent company Manutencoop Cooperativa, loans from syndicated shareholders, dividends due to non-controlling shareholders, escrow accounts, debt for the acquisition of non-controlling interests, capital contribution to be paid, financial liabilities measured at fair value through profit and loss and other current financial liabilities.
LTM (Last Twelve Months)	LTM values relate to the economic values or financial flows identified in the last 12 months, or in the last 4 financial reporting years.
Net interest bearing financial indebtedness (NIBFI)	Net interest bearing financial indebtedness is defined as Gross Interest Bearing Financial Indebtedness net of Cash and cash equivalents.
NFP	Consolidated Net Financial Position represents the balance of Long-term debt, Derivatives, Bank borrowings (including current portion of long-term debt) and other financial liabilities, net of the amount of current financial assets and Cash and Cash equivalents.
NFP or NWOC Adjusted	Adjusted NWOC and Adjusted NFP include the balance of the trade receivables assigned in the framework of the previous years' assignment without recourse programmes (now abandoned), and not yet collected by the factoring companies.
Restated	In 2014 the Group started negotiations for the purposes of the transfer of the business conducted by SMAIL S.p.A.. to third parties. The equity investment in MIA S.p.A. and related subsidiaries was also transferred to third parties in December 2014. These transactions have been classified as "Assets classified as held for sale" and "discontinued operations", respectively, pursuant to IFRS5. In the application of said standard, the respective comparative economic results have been restated and classified under a single income statement item.

EBITDA ADJ

in €/mln
71.8
vs 73.5 at 30/09/2014

EBITDA ADJ /
REVENUES

10.3%
vs 10.3% at 30/09/2014

EBITDA LTM ADJ

in €/mln
94.7
vs 96.3 at 31/12/2014

EBITDA LTM Adj /
REVENUES LTM

9.9%
vs 9.9% at 31/12/2014

REVENUES

in €/mln
696.6
vs 715.4 at 30/09/2014

DELTA % REVENUES

-2.6%
vs 30/09/2014

NFP / EBITDA LTM

3.2x
vs 3.1x at 31/12/2014

NFP

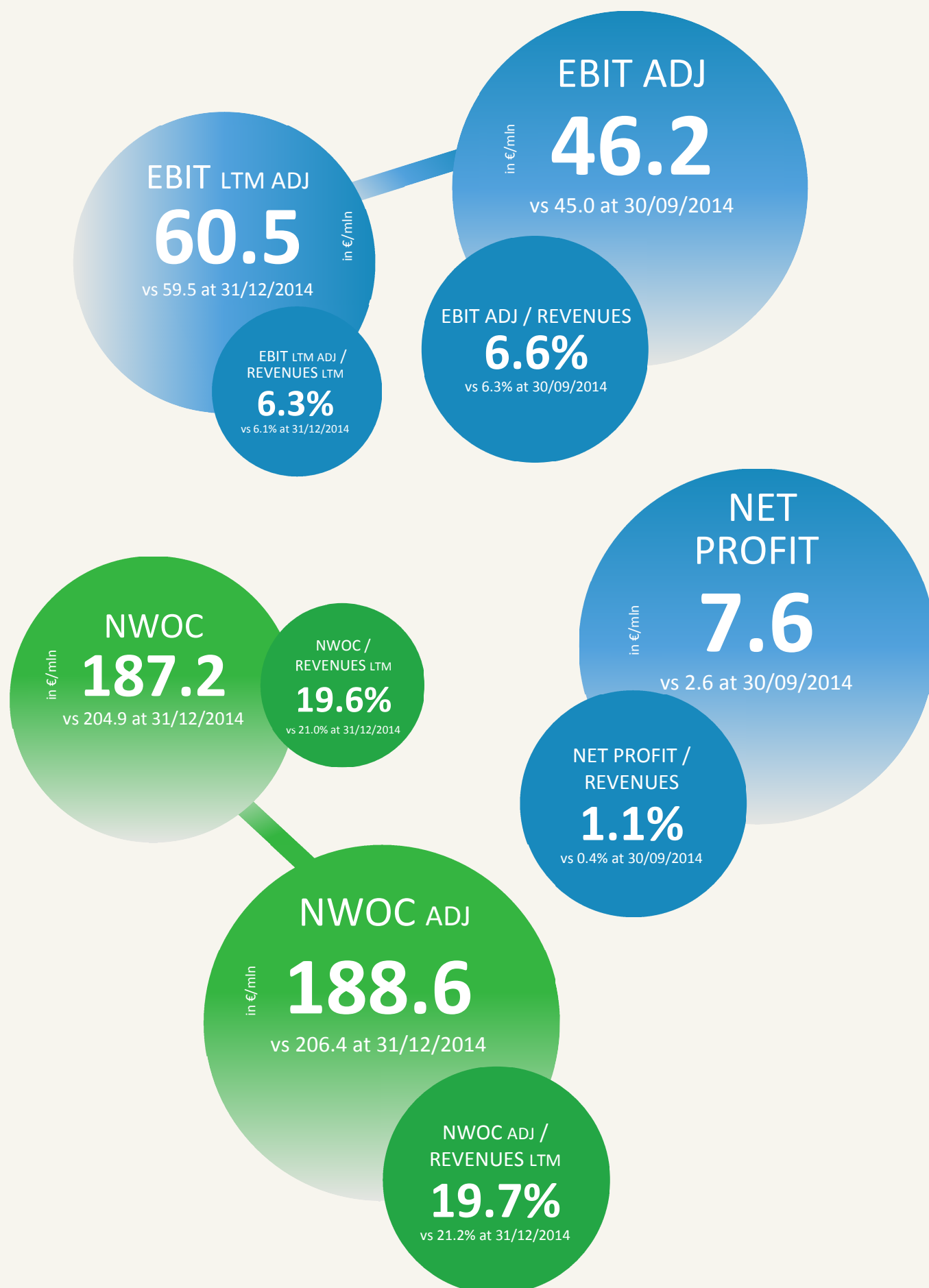
(284.5) in €/mln
vs (290.6) at 31/12/2014

NFP ADJ

in €/mln
(285.9)
vs (292.1) at 31/12/2014

PFN Adj / EBITDA LTM

3.2x
vs 3.1 at 31/12/2014



PREAMBLE

The Interim Report on Operations contains a number of acronyms and Non-GAAP measures. The Group considers that these financial measures, which are not explicitly expressed in the accounting standards adopted to prepare the condensed Consolidated Financial Statements, provide information which helps to understand and assess its overall financial performance and cash flows. These indicators are widely used in the sector in which the Group operates but might not be directly comparable with those utilised by third-party companies. The acronyms and Non-GAAP measures used by the Group are summarized in the Glossary section, to which reference should be made for the respective definitions.

On 30 December 2014, MFM S.p.A. transferred the total stake held in MIA S.p.A., the sub-holding company of the group that operates in the maintenance and installation of lifting equipment (MIA Group). At the same time the Group's Management classified the business which deals with public lighting, an activity exclusively conducted by subsidiary SMAIL S.p.A. as held for sale.

In the consolidated financial Statements prepared in accordance with IFRS standards, the results achieved by these activities in the 2014 financial year have been excluded from the perimeter of "Continuing operations" and have been recognized under a single item of the Consolidated Statement of Profit or Loss as "Profit (loss) from discontinued operations", in accordance with IFRS5. For the statements of reconciliation of comparative income statement values and financial flows reported in the condensed consolidated half-year financial statements at 30 September 2015 and the related values reported in the Interim Report on Operations at 30 September 2014.

MAIN EVENTS IN THE FIRST NINE MONTHS OF 2015

Tender offer on Senior Secured Notes and re-balancing of the Group's sources of financing

The bonds issued in August 2013 (€ 425 million with an issue price of 98.713, maturing in 2020 at a fixed rate of 8.5% and listed on the Luxembourg Stock Exchange Euro MTF Market in addition to the Italian Stock Exchange Extra MOT Pro Segment), gave the Group financial stability based on a long-term time horizon.

In 2014, however, there was a recovery in the financial market, in which finance at rates far below historical averages again became more easily accessible. At the same time public authorities pumped in further funds in massive volume by paying a large part of their overdue debts and this was also followed by a certain amount of regularity in the payment of more recently issued invoices.

The Group then embarked on a verification of its options for rebalancing its sources of finance towards different credit lines, and this already led in the fourth quarter of 2014 to a € 45 million buy-back transaction carried out on the free market at an average price of just under 93. In order to take opportunities of reducing average debt-financing costs, a Tender Offer was also launched for portions of its bond issue amounting to € 80 million on 19 May 2015, bought back at par and financially settled on 3 June 2015.

None of the notes bought (€ 125 million nominal value) were cancelled; they are deposited in a securities account with Unicredit S.p.A. and are reported in the Statement of Financial Position as a straight reduction of total financial debt.

Thanks to the repurchase transactions carried out on the bond issue, the financial cost of the consolidated sources of finance will be less onerous, their amounts will be reduced and their composition partly revised in favour of types of financing that are more in line, economically speaking, with the present situation in financial markets, to the benefit of the overall consolidated profitability. As at the date of the Interim Report on Operations, in fact, the Group obtained access to € 112 million in bank credit lines (which had been used for a total of € 33 million as at 30 September 2015), to be used to meet temporary cash requirements and give it greater financial flexibility at lower costs while still complying with the covenants laid down in the bond issue regulations. A part of the facility (€ 10 million) consists of a 3-year committed credit line secured by a pledge over € 14 million nominal value of the notes held in the Group's portfolio.

1. SUMMARY OF RESULTS OF THE THIRD QUARTER OF 2015

	For the Quarter ended 30 September			For the 9 months ended 30 September		
	2015	2014 Restated	Change	2015	2014 Restated	Change
Revenues	215,971	217,498	- 1%	696,602	715,368	- 3%
Adjusted EBITDA	21,897	20,772	+ 5%	71,842	73,458	- 2%
<i>Adjusted EBITDA % of Revenues</i>	10.1%	9.6%		10.3%	10.3%	
Adjusted EBIT	12,967	10,903	+ 19%	46,058	44,968	+ 2%
<i>Adjusted EBIT % of Revenues</i>	6.0%	5.0%		6.6%	6.3%	
Consolidated Net Profit	1,981	(3,349)		7,629	2,575	

In the third quarter of 2015 the Group recorded **Revenues** of € 216 million, in line with the value posted in the third quarter of 2014 (€ 217 million), even if a trend of falling average payments continued to be recorded, which entailed, in the first nine months of the financial year, a total reduction in the turnover equal to € 19 million (- 3.0%) compared to the value posted in the first nine months of the previous financial year. On the other hand, there was a reduction in the revenues from the Other SBUs (€ 3.4 million less than in the same period in the previous year) as the building work carried out by subsidiary MACO S.p.A. is gradually running down, with a more evident good performance of continuing operations. In fact, the price pressure at sales level during recent financial periods is a feature of the renewal of our sales portfolio, which is also accompanied by a delay in starting on some substantial orders. Nevertheless, these



enabled us to obtain a turnover in the third quarter of 2015 that was only slightly lower than in the previous financial year (-1.0 %).

The commercial **backlog** is more or less unchanged (€ 2,852 million compared with € 2,887 million as of 31 December 2014 and € 2,867 million at 30 September 2014).

There was an improvement in terms of margins (**Adjusted EBITDA/Revenues**) in the quarter over the same period of the previous year (10.1% against 9.6%), the average over the last 12 months being 9.9%. Also in absolute values the **Adjusted EBITDA** for the quarter recorded an increase equal to € 1.1 million compared to the third quarter of the previous financial year. The evidence in the results shows the effects of a substantial process of rationalisation of production costs and overheads which the Group has started, in particular on the parent company, to counterbalance the ongoing trend of a reduction in turnover and margins. Furthermore, the quarter recorded an **Adjusted EBIT** of € 13.0 million (6.0% of related revenues), up by € 2.1 million compared to the value posted in the same period of the previous year, when it had come to € 10.9 million (5.0% of related revenues). The further improved trend in absolute terms compared to EBITDA is due to lower net provisions for € 0.1 million and lower amortization and write-downs of trade receivables for € 0.8 million.

Finally, the **Net profit** in the quarter was equal to € 2.0 million, against a negative net result of € 3.3 million in the quarter ended 30 September 2014, mainly owing to lower net financial costs for € 3.1 million. During the third quarter of 2015, in particular, the Group recognised lower net financial costs for € 3.1 million, mainly as a result of the acquisition of quotas of its bond issue in the market in the last quarter of 2014 (€ 45 million) and of the Tender Offer launched in June 2015 (for an additional € 80 million), which, in itself, involved a net saving in terms of financial costs equal to € 2.7 million in the third quarter of 2015.

	30 September 2015	30 June 2015	Change
Adjusted Net Working Operating Capital (NWOC)	188,595	196,944	(8,359)
Adjusted Net Financial Position (NFP)	(285,866)	(278,602)	(7,264)

From an equity and financial point of view, the data relating to the Adjusted Net Working Operating Capital (**NWOC**) recorded a decrease of € 8.4 million, with an Adjusted Financial Position (**NFP**) that recorded an increase in the third quarter of the financial year, equal to € 7.3 million. DSO on 30 September 2015 was 193 days (203 days on 30 June 2015 and 189 days on 31 December 2014), thus confirming an improved trend compared to the same period in the previous year (197 days as of 30 September 2014). DPO, on the other hand, was 215 days (218 days on 31 December 2014 and 207 days on 30 September 2014).

During the quarter, Adjusted Net Operating Working Capital generated a cash flow of € 7.2 million (€ 32.3 million in the previous quarter) which is added to a € 12.6 million cash flow generated from current operations (€ 10.3 million in the previous quarter), while net industrial investments were made for € 5.4 million (€ 6.0 million in the quarter ended 30 June 2015) and financial investments of € 3.5 million (against disinvestments of € 7.6 million in the quarter ended 30 June 2015). Finally, there was a € 1.9 million cash flows for utilizations of provisions for risks and charges and for employee termination indemnity during the quarter (€ 5.0 million at 30 June 2015), in addition to a negative flow of € 16.3 million for changes in other operating assets and liabilities, which, on the other hand, generated flows of € 1.0 million at 30 June 2015. The variations in this item in particular arise from movements in the VAT stock (which recorded, at consolidated level, a net receivable of € 1.2 million at 30 September 2015, against a net debt of € 1.7 million at 30 June 2015 and € 14.5 million at 31 March 2015), mainly owing to the recent developments in regulations governing “Split payment” and “Reverse charge” introduced by the 2015 Stability Law, which led to a change in the tax treatment of incoming and outgoing invoices from the first quarter of 2015 onwards and which entered into full operation in the two subsequent quarters.

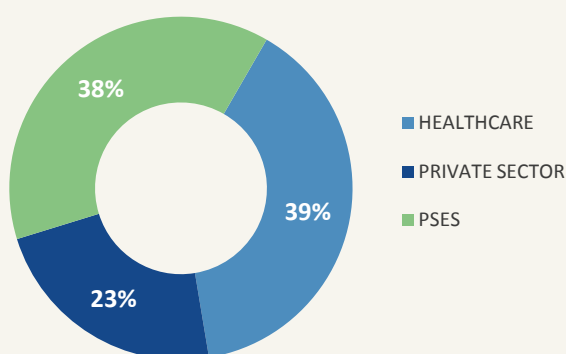
2. BUSINESS DEVELOPMENT

In the first 9 months of 2015 the Group brought new orders for services for an overall multi-year amount of € 414 million, within which extensions and renewals of contracts already included in its sales portfolio amount to € 244 million. As in the past, these data regards only contracts obtained in the context of services for “traditional” facility management, for linen rental and industrial laundering services as well as for the sterilization of surgical instruments, as they are typically long-term contracts. On the contrary, the figure does not include the commercial portfolios of the companies of the sub-Group owned by Sicura S.p.A., whose contracts have an average term of less than one year and, therefore, a future minor visibility. However, these companies have a not particularly significant impact on consolidated production volumes (equal to about 4% in the first 9 months of 2015).

New contracts in the Public and Healthcare sectors still affected the total in a significant manner (an overall percentage of 77%, equal to € 158 million and € 161 million, respectively).



CONTRACTS ACQUIRED BY CLIENT



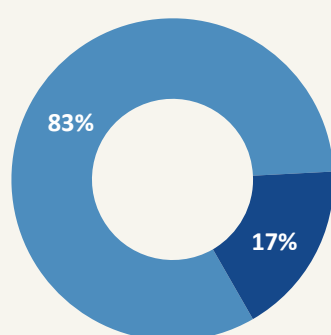
Within the services rendered under the Consip Scuole Agreement, note the importance of the acquisition of orders for cleaning services at the Municipality of Brescia. Finally, the previous quarters had seen acquisitions, in the portfolio, of new energy services contracts in the Healthcare market at the Lecce ASL Local Health Unit within the CONSIP MIES1 agreement and the renewal of the contract with the Grosseto ASL9 Local Health Unit (both in the first quarter of the financial period), in addition to the final award of the operation and maintenance of the municipal assets launched by the Municipality of Bologna in the last months of the 2014 financial year, which is already to start up in the second half of this year.

Finally, acquisitions in the Private market during the first nine months in the year were worth € 94 million, € 25 million coming from the 5-year renewal of the document management services contract that is managed by Telepost S.p.A. with the Telecom Italia Group, which was already extended in February 2014. This renewal, which came into effect on 1 January 2015, entailed a reduction in the overall volume of annual revenues against a longer contract term. Also important in this market are the new industrial cleaning contracts at Michelin S.p.A.'s factories in Piedmont and office cleaning contracts for Adecco and at the Milan exhibition district.

Regarding the business development in the period in terms of Strategic Business Unit (SBU), the Facility Management segment obtained contracts of € 341 million and the Laundering&Sterilization of € 72 million. The abovementioned orders are placed under the Facility Management SBU. There were, moreover, two valuable renewals in the Laundering&Sterilisation SBU, one for linen rental and industrial laundering services to the "Azienda Ospedaliera Ancona Le Torrette di Ancona" and a substantial linen rental and industrial laundering and cloakroom service contract for some health trusts in Tuscany. Finally, note, in the third quarter, new linen rental and industrial laundering at the Martino Hospital in Genoa.

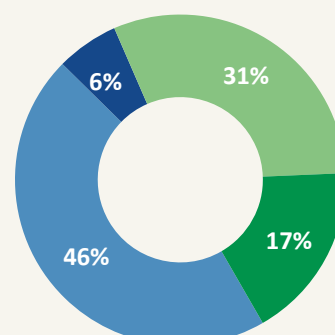
Furthermore, a geographical distribution of the commercial portfolio of new acquisitions in the period is provided below:

CONTRACTS ACQUIRED BY SBU



■ SBU Facility ■ SBU Laundering

CONTRACTS ACQUIRED BY GEOGRAPHICAL AREA



■ CENTRE of ITALY ■ Cross Area ■ NORTH ITALY ■ SOUTH ITALY

Finally, within the CONSIP agreements, note that, as early as during the second quarter, the ceiling for the CONSIP Energy SIE3 Sicily contract, obtained in a previous financial years, was further raised to seven-fifths. Moreover, in September the Council of Ministers issued a special decree law for the utilisation of additional resources to ensure the swift continuation of the works contained in an extraordinary Government programme, *Scuole belle*, to restore the decorum of school buildings and put them in working order again. The law should be followed by specific implementing circular letters from the Ministry of Education, Universities and Research. These measures should lead to the Group being awarded, in the short term, some new works, which are not included in the above statistics.

3. THE MFM GROUP'S CONSOLIDATED PERFORMANCE OF OPERATIONS AND OF THE FINANCIAL POSITION FOR THE 9 MONTHS ENDED 30 SEPTEMBER 2015

3.1 Consolidated performance of operations in the first 9 months of 2015

Below are reported the main income figures relating to the period ended 30 September 2015, compared to the figures of the corresponding period of 2014:

(in thousands of Euro)	For the 9 months ended 30 September		For the 3 months ended 30 September	
	2015	2014 Restated	2015	2014 Restated
Total revenues	696,602	715,368	215,971	217,498
Total costs of production	(626,642)	(641,910)	(194,738)	(196,726)
EBITDA	69,960	73,458	21,233	20,772
EBITDA %	10.0%	10.3%	9.8%	9.6%
Amortization, depreciation, write-downs and write-backs of assets	(23,194)	(26,638)	(7,871)	(8,683)
Accrual of provisions for risks and charges	(2,590)	(1,852)	(1,059)	(1,186)
Operating Income	44,176	44,968	12,303	10,903
Operating Income %	6.3%	6.3%	5.7%	5.0%
Share of net profit of associates	2,064	667	234	(251)
Net financial charges	(26,778)	(29,264)	(6,756)	(9,832)
Profit (loss) before taxes	19,462	16,371	5,781	820
Profit (loss) before taxes %	2.8%	2.3%	2.7%	0.4%
Income taxes	(10,037)	(14,002)	(2,637)	(3,833)
Profit (loss) from continuing operations	9,425	2,369	3,144	(3,013)
Profit (loss) for the year from discontinued operations	(1,796)	206	(1,163)	(336)
NET PROFIT	7,629	2,575	1,981	(3,349)
NET PROFIT %	1.1%	0.4%	0.9%	-1.5%
Minority interests	(4)	(179)	(28)	(51)
NET PROFIT FOR THE PERIOD ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT	7,625	2,396	1,953	(3,400)
NET PROFIT FOR THE PERIOD ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT %	1.1%	0.3%	0.9%	-1.6%

REVENUES

In the first 9 months of 2015 consolidated revenues came to € 696.6 million, against € 715.4 million for the same period of the previous year. As already mentioned, the performance of the consolidated revenues in

recent financial periods has been feeling the effects of the widespread pressure on prices and margins which is still a feature of this market.

The breakdown of the consolidated revenues in the first 9 months of 2015 is provided below, compared to the same period of the previous year, as broken down by kind of Client:

REVENUES BY CLIENT

(in thousands of Euro)	For the 9 months ended at 30 September				For the 3 months ended 30 September	
	2015	% of total Revenues	2014 Restated	% of total Revenues	2015	2014 Restated
PSEs	184,532	26.5%	173,878	24.3%	54,457	45,170
Healthcare	308,884	44.3%	322,626	45.1%	94,700	103,411
Private sector	203,187	29.2%	218,864	30.6%	66,815	68,917
TOTAL REVENUES	696,602		715,368		215,972	217,498

In the first 9 months of 2015, the breakdown of turnover by type of customer shows that there was an increase in the proportion from PSEs (26.5% against 24.3% at 30 September 2014). In this area, some major orders acquired in the previous financial year started up in the third quarter of 2015 (including, but not limited to, Trenitalia and Azienda Trasporti Milanesi).

There was also a fall in the turnover from healthcare clients (€ 13.7 million less than 30 September 2014), and a slight decline in relative terms compared to the total of consolidated revenues (44.3% against 45.1% at 30 September 2014).

In the Private market the renewal of the Telepost S.p.A. document management contract led to a 2.6 million reduction in turnover, in the period, from Telecom, coupled with € 1.7 million lower turnover from MACO S.p.A.'s building construction activities. More generally, the trend of fall in turnover from Private Clients, however, was due, in the latest financial years, to an economic phase in this sector in which volumes from some big domestic accounts are lower in addition to the expenditure budgets of these organisations having tended to shrink during recent financial periods.

Analysis of revenues by Segment

The business segments were identified on the basis of IFRS 8 and correspond to the following business areas: "Facility Management", "Laundering & Sterilization" and complementary activities (so-called "Other" activities).

A comparison of Group revenues by segment of business is provided below:

REVENUES BY SEGMENT

(in thousands of Euro)	For the 9 months ended 30 September				For the 3 months ended 30 September	
	2015	% of total Revenues	2014 Restated	% of total Revenues	2015	2014 Restated
Facility Management	594,017	85.3%	605,563	84.7%	183,003	182,232
Laundrying & Sterilization	103,728	14.9%	106,650	14.9%	34,321	34,922
Other	1,915	0.3%	5,663	0.8%	(2)	1,320
Intra-group elimination	(3,058)	-0.4%	(2,508)	-0.4%	(1,351)	(976)
CONSOLIDATED REVENUES	696,602		715,368		215,972	217,498

The breakdown of turnover by operating segments remained substantially unchanged in the two periods under comparison. In the first 9 months of 2015, revenues in the Facility Management sector amounted to € 594.0 million, marking a decrease of € 11.6 million (-1.9%) compared to the same period of the previous year, mainly as a result of the smaller volumes in the Private segment, which presents the most significant accounts in this sector.

In the first 9 months of 2015, the Laundrying & Sterilization sector achieved revenues of € 103.7 million, against € 106.7 million at 30 September 2014. The decrease in volumes was mainly attributable to the linen rental and industrial laundering activities (- € 2.0 million) and, to a lesser extent, to the surgical instrument sterilization service (-1.0 million). Nevertheless, in this area some adjustments to contracts were made during the first 9 months of 2015 (- € 0.7 million) with respect to the same period in the previous financial year. There was a € 0.9 million rise in turnover from abroad owing to the sterilisation work carried out in Turkey.

The turnover relating to “Other activities” (- € 3.7 million) remained residual and steadily dropping, which is currently made up only of building construction activities of MACO S.p.A., as a result of the Management’s decisions not to invest in the business units of this segment any further. The Company mainly recorded revenues from construction activities under project financing agreements, in addition to those arising from contracts in which MACO S.p.A. was participating on the basis of orders gained in previous years.

EBITDA

EBITDA of the Group amounts to € 70.0 million in the first 9 months of 2015, against € 73.5 million in the first 9 months of 2014, with a € 3.5 million reduction in absolute terms and a profit margin that fell from 10.3% to 10.0%. The performance of EBITDA is following the trend of a reduction in Revenues, the main

reason for which is the price pressure taking place in the market as new business is developed and contracts are renewed or awarded outright, added to a process of revising overheads which is progressively taking effect and on which the Group has concentrated its efficiency improvement measures.

Below is provided a comparison of EBITDA by business segment for the first 9 months of 2015 and the first 9 months of 2014:

EBITDA BY SEGMENT

(in thousands of Euro)	For the 9 months ended 30 September				For the 3 months ended 30 September	
	2015	% of segment Revenues	2014 Restated	% of segment Revenues	2015	2014 Restated
Facility Management	44,637	7.5%	46,153	7.6%	11,806	11,683
Laundrying&Sterilization	25,577	24.7%	27,923	26.2%	9,474	9,304
Other	(253)	-13.2%	(618)	-10.9%	(47)	(215)
CONSOLIDATED EBITDA	69,960	10.0%	73,458	10.3%	21,233	20,772

The profit margin of the Facility Management sector is practically unchanged as a percentage of revenues (7.5% on 30 September 2015 and 7.6% on 30 September 2014), in spite of the price pressure phenomena that we have already mentioned for newly awarded contracts. In this sector there was also a one-off cost of € 1.9 million (more will be said of this later) during 2015, net of which Adjusted EBITDA is practically the same as that of the previous year. This is the sector, too (especially as regards parent company MFM S.p.A.), in which the most forceful measures were adopted for the improvement of efficiency and for cutting fixed costs and overheads in order to support the company's margins: the result is that these costs were about € 9 million lower in absolute terms than in the first 9 months of 2014.

On the other hand, the EBITDA in the Laundrying&Sterilization segment also decreased compared to the same period of 2014 both in absolute terms (- € 2.3 million) and in terms of profit margins (which passed from 26.2% to 24.7% of the related revenues). The trend was in line with the trend recorded for the sector turnover and, therefore, it was mainly affected of the abovementioned difference in the distribution of outstanding balances in time compared with the previous year.

Finally, at 30 September 2015, the residual construction activities (*Other activities* segment), which the management no longer considers as strategic, showed a substantial break-even, with a negative EBITDA equal to € 0.3 million against a negative EBITDA of € 0.6 million at 30 September 2014.

Costs of production

In the first 9 months of 2015, *Cost of production*, which amounted to € 626.6 million, showed a decrease of € 15.3 million in absolute terms compared to € 641.9 million (-2.4%) of the same period of the previous year.

(in thousands of Euro)	For the 9 months ended 30 September				For the 3 months ended 30 September	
	2015	% of total	2014 Restated	% of total	2015	2014 Restated
Costs of raw materials and consumables	97,460	15.6%	99,014	15.4%	24,512	23,580
Costs for services and use of third-party assets	241,761	38.6%	264,036	41.1%	79,825	87,311
Personnel costs	280,613	44.8%	274,632	42.8%	87,563	84,298
Other operating costs	6,808	1.1%	4,228	0.7%	2,839	1,535
TOTAL COSTS OF PRODUCTION	626,642		641,910		194,739	196,724

Costs of raw materials and consumables for the 9 months ended 30 September 2015, came to € 97.5 million, showing a decrease of € 1.6 million (-1.6%) compared to 30 September 2014, with their incidence on consolidated revenues that remained substantially unchanged. The comparison data is linked, on one hand, to decreased fuel costs (- € 4.3 million), due to a lower average cost, against volumes of supply of energy and heat management services that had no showed significant changes. On the contrary, there was a higher consumption of materials (+ € 2.7 million) as a result of a different mix of the types of services provided in the period.

Costs for services and use of third-party assets showed a decrease of € 22.3 million (-8.4%), with a lower incidence on total revenues (38.6% at 30 September 2015 against 41.1% at 30 September 2014). In general, the cost of services rendered by third parties (performance of works, consortium services, professional services) fell by € 18.5 million in all, partly as a result of small volumes, also owing to a different mix of contracts, which have, at the moment, moved towards services with a greater labour content, and partly as a result of the measures we have already mentioned for cutting overheads, which have a substantial impact on this item. There was also a € 2.2 million reduction in the cost of leased assets.

The reduction in costs for services and use of third-party assets was accompanied by an increased incidence of *Personnel costs* on consolidated revenues (44.8% at 30 September 2015 against 42.8% at 30 September 2014), with an increase in the same in absolute terms over the total (€ 6.0 million more than

the first 9 months of 2014), especially owing to the different composition of the services the company rendered and the consequent increase in the make-or-buy decisions that had to be taken compared with the previous year.

The number of employees as at the closing date of the period was 16,655 units at 30 September 2015, against 16,347 units at 30 September 2014.

Finally, *Other operating costs* amounted to € 6.8 million compared with € 4.2 million on 30 September 2014. Among other costs, € 2.4 million sundry operating costs (so-called “*oneri di sistema*”, i.e. system charges) related to energy services contracts were incurred owing to recent changes in law which are still being assessed. This item also includes € 1.4 million costs which are considered to be non-recurring because they accrued in previous financial periods.

Non-recurring events and transactions

In the course of the first 9 months of 2015, the Group carried out transactions that originated “non-recurring” financial items which impacted on the normal dynamics in the gross operating income (EBITDA) as defined above.

Pursuant to Consob Communication DEM/6064293 of 28 July 2006, “*significant non-recurring events and transactions*” mean events or transactions whose occurrence is non-recurring or those transactions or events that are not repeated frequently as part of normal operations and have a significant impact on the financial position, economic result and cash flows of Group companies.

In detail, the following non-recurring costs are recorded in the Consolidated Statement of Profit/Loss for the period:

(in thousands of Euro)	For the 9 months ended 30 September	
	2015	2014 Restated
Tender offer consulting fees	142	
Structural reorganisation consulting fees	363	
“ <i>Oneri di Sistema</i> ” relating to previous years	1,377	
Total non-recurring operating costs	1,882	0
Write-off of upfront fees related to the Notes bought back by means of the Tender offer	1,902	
Financial fees	1,069	
Total non-recurring financial costs	2,971	0
TOTAL NON-RECURRING COSTS	4,853	0

Consolidated Adjusted EBITDA and EBIT are thus represented as follows:

(in thousands of Euro)

	For the 9 months ended 30 September	
	2015	2014 Restated
EBITDA	69,960	73,458
Non-recurring operating costs impacting on EBITDA	1,882	0
Adjusted EBITDA	71,842	73,458
Adjusted EBITDA % of Revenues	10.3%	10.3%
EBIT	44,176	44,968
Non-recurring operating costs impacting on EBIT	1,882	0
Adjusted EBIT	46,058	44,968
Adjusted EBIT % of Revenues	6.6%	6.3%

Operating Income (EBIT)

The consolidated Operating Income (EBIT), in the first 9 months of 2015, stood at € 44.2 million, compared to € 45.0 million at 30 September 2014, while the related margins (EBIT/Revenues), remained unchanged (6.3% of Revenues). The latter was mainly affected by the abovementioned performance for the period in terms of EBITDA, with a recovery of 0.3 percentage points over the same. In fact, from the EBITDA must be deducted lower *amortization and depreciation* for € 3.0 million (€ 21.2 million at 30 September 2015 against € 24.2 million at 30 September 2014), lower *write-downs of trade receivables and net impairment losses* for € 0.5 million (€ 2.0 million at 30 September 2015 against € 2.5 million at 30 September 2014), as well as lower *accruals of provisions for risks and charges* for € 0.5 million (€ 3.6 million at 30 September 2015 against € 4.1 million at 30 September 2014) against lower *reversals* for € 1.2 million (€ 1.1 million at 30 September 2015 against € 2.3 million at 30 September 2014).

Below is reported a comparison of Operating Income (EBIT) by segment in the first 9 months of the period, with the amounts recorded in the same period of 2014:

EBIT BY SEGMENT

(in thousands of Euro)	For the 9 months ended 30 September				For the 3 months ended 30 September	
	2015	% of segment Revenues	2014 Restated	% of segment Revenues	2015	2014 Restated
Facility Management	34,525	5.8%	34,848	5.8%	7,887	7,791
Laundrying &	9,907	9.6%	10,615	10.0%	4,464	3,340

(in thousands of Euro)	For the 9 months ended 30 September				For the 3 months ended 30 September	
	2015	% of segment Revenues	2014 Restated	% of segment Revenues	2015	2014 Restated
Sterilization						
Other	(256)	-13.3%	(495)	-8.7%	(48)	(229)
CONSOLIDATED EBIT	44,176	6.3%	44,968	6.3%	12,303	10,903

EBIT in the *Facility Management* segment was equal to € 34.5 million at 30 September 2015 (5.8% of the respective sector Revenues), in line, in absolute terms and in terms of relative margins, compared to the value already posted in the first 9 months of the 2014 financial year (€ 34.8 million). In fact, the sector's EBITDA performance is reflected in EBIT, which, however, benefits, compared to the same period in the previous financial year, from lower amortization, depreciation and write-downs for € 2.4 million as against a € 0.9 million increase in net appropriations (as of 30 September 2014 higher reversal were recorded for € 2.0 million, of which € 1.4 million related to specific risks attached to some orders).

The reduction in the sector EBITDA also reflected on the EBIT of the *Laundering&Sterilization* sector, which showed a decrease compared to the same period of the previous year equal, in absolute terms, to € 0.7 million (against a reduction of € 2.3 million at EBITDA level); this in its turn led to a fall in terms of profit margins (- 0.4% of related Revenues), which was less than proportional compared to the values reported in terms of the EBITDA performance (- 1.5% compared to the first 9 months of 2014). In fact, the sector recorded lower amortisation, depreciation and write-downs for € 1.0 million (mainly as a result of less investment in the linen rental and industrial laundering segment) and lower net appropriations for € 0.6 million.

Finally, there is a completely residual effect on EBIT from the negative contribution of the segment of *Other activities*; within this segment, as has been said, there was the residual construction activities of MACO S.p.A. only, which had recorded an operating loss of € 0.3 million at 30 September 2015 (€ 0.5 million at 30 September 2014).

Profit before taxes

To the consolidated EBIT must be added net income from companies valued at equity equal to € 2.1 million (€ 0.7 million at 30 September 2014), which reflected, among others, higher positive results of some associates. Furthermore, there was the recognition of net financial charges of € 26.8 million (€ 29.3 million

in the same period of 2014), thus obtaining a profit before taxes equal, at 30 September 2015, to € 19.5 million (€ 16.4 million at 30 September 2014).

Below is provided the breakdown by nature of net financial charges for the first 9 months of 2015 and for the corresponding period of the previous year:

(in thousands of Euro)	For the 9 months ended 30 September		For the 3 months ended 30 September	
	2015	2014 Restated	2015	2014 Restated
Dividends, income (charges) from sale of equity investments	(772)	210	1	(29)
Financial income	816	1,958	479	314
Financial charges	(26,810)	(31,428)	(7,238)	(10,115)
Profit / (loss) on exchange rate	(12)	(4)	1	(2)
NET FINANCIAL CHARGES	(26,778)	(29,264)	(6,757)	(9,832)

Dividends, income (charges) from sale of equity investments includes the net result for the period for investment operations (€ -0.8 million as of 30 September 2015 compared with € +2.0 million as of 30 September 2014).

Financial income fell by € 1.1 million compared to the same period in the previous financial year, against lower interest received on current accounts (€ - 0.5 million) and lower interest paid on trade accounts receivable for € 0.8 million. In the 2014 financial year the latter had recorded some significant items for interest on late payment in connection with some project financing contracts.

The impact of *financial charges* on the consolidated results of operations was equal to € 26.8 million, with a decrease of € 4.6 million compared to the first 9 months of the 2014 financial year.

First of all, the item recorded lower financial costs on the bond coupons for € 5.2 million, given the gradual repurchase of portions of these bonds on the market, resulting in a decrease of € 125 million in net debt compared with the amount reported as of 30 September 2014. In particular, in addition to a first tranche of Notes with a nominal value of € 45 million, which the parent company MFM S.p.A. had repurchased on the free market as early as in September 2014, on 3 June 2015 a Tender offer for a further € 80 million closed successfully on 3 June 2015. The Notes have not been cancelled and are held in a securities deposit account at the moment. The favourable impact of this transaction in terms of lower financial costs will become even more evident in the coming quarters, even if higher costs will have to be sustained for any other short-term credit facilities which should be considered necessary to meet cash requirements. Finally, the buy-back transaction carried out in the year entailed writing off a proportionate part of the upfront

fees reported in accordance with IAS 39, and € 1.9 million higher financial costs were reported in the period. Finally, financial fees amounting to € 1.1 million for the buy-back transaction were reported.

Net profit for the year

From the profit before taxes must be deducted taxes for the period (€ 19.5 million) of € 10.0 million thus obtaining a *net Profit* arising from continuing operations of € 9.4 million (€ 2.4 million at 30 September 2014).

Furthermore, the first 9 months of 2015 recorded a negative *Profit (loss) from discontinued operations* equal to € 1.8 thousand. According to IFRS5, the *Profit (loss) from discontinued operations* also includes the net negative result for the period (€ 1.5 million, net of taxes of € 0.6 million) of SMAIL S.p.A., a company active in the sector of the maintenance of public lighting systems, which has been the object of a plan for its transfer that the management started in 2014 and which is expected to be completed in the current year. Again in the application of IFRS5, the comparative data was restated which related to the net results for the period of SMAIL and MIA S.p.A., totalling, at 30 September 2014, a positive result of € 0.2 million (of which € 0.9 million relating to MIA S.p.A. against a loss of € 0.7 million of SMAIL S.p.A.).

The consolidated tax rate for the period (i.e. the tax impact on the Consolidated net profit, including the Profit(loss) from discontinued operations) came to 55.4%, with a decrease of about 29.5 percentage points compared to 30 September 2014, when it stood at 84.9%:

(in thousands of Euro)	For the 9 months ended 30 September	
	2015	2014 Restated
Profit before taxes	19,462	16,371
Income taxes from continuing operations	(10,037)	(14,002)
Tax rate from continuing operations	51.6%	85.5%
Profit (loss) before taxes from discontinued operations	(2,360)	660
Taxes on profit (loss) from discontinued operations	565	(454)
Consolidated Net Profit	7,629	2,575
Total tax rate	55.4%	84.9%

The tax impact from continuing operations for the period was lower, in absolute values, for total € 4.0 million compared to the value posted at 30 September 2014, against a Profit before taxes equal to € 19.5 million (€ 16.4 million at 30 September 2014). However, against an increasing Profit before taxes, lower IRAP tax costs were recorded for € 4.9 million (determined by the application of the new regulations providing for the full deductibility of labour costs limited to the workers employed under permanent employment contracts) and higher IRES tax for € 1.2 million (determined by a higher tax base).

Finally, the Consolidated statement of income showed a net Result for the period attributable to the Group of € 7.6 million, compared to a net Result attributable to the Group of € 2.4 million at 30 September 2014.

3.2 Analysis of the statement of financial position as at September 2015

<i>(in thousands of Euro)</i>	30 September 2015	31 December 2014	Change
USES			
Trade receivables and advances to suppliers	536,584	580,629	(44,045)
Inventories	5,449	5,115	334
Trade payables and advances from customers	(354,850)	(380,821)	25,971
Other elements of working capital	(53,116)	(79,630)	26,514
Net working capital	134,067	125,293	8,774
Property, plant and equipment	65,314	70,558	(5,244)
Intangible assets	395,501	394,642	859
Investments accounted for under the equity method	30,088	29,390	698
Other non-current assets	45,833	51,016	(5,183)
Fixed assets	536,736	545,606	(8,870)
Non-current liabilities	(43,027)	(45,363)	2,336
NET INVESTED CAPITAL	627,776	625,536	2,240
SOURCES			
Equity attributable to non-controlling interests	666	682	(16)
Equity attributable to equity holders of the parent	342,656	334,224	8,432
Shareholders' equity	343,322	334,906	8,416
Net financial indebtedness	284,454	290,630	(6,176)
FINANCING SOURCES	627,776	625,536	2,240

Net working capital

At 30 September 2015, Consolidated Net Working Capital (**NWC**) amounted to € 134.1 million, showing a slight increase (€ 8.8 million) compared to 31 December 2014 (€ 125.3 million).

The consolidated net operating working capital (**NWOC**), composed of trade receivables and inventories, net of trade payables, was equal to € 187.2 million at 30 September 2015 against € 204.9 million at 31 December 2014. Considering the now residual balance of receivables assigned by the Group in the framework of the previous years' assignment without recourse programmes (which are currently no longer used) and not yet collected by the factoring companies, at 30 September 2015 and at 31 December 2014 the Adjusted NWOC would come to € 188.6 million and € 206.4 million, respectively.

The decrease is linked to the net effect of a reduction in the balance of trade payables and advances from customers (€ -26.0 million), against a decrease in the balance of trade receivables and advances to suppliers (€ - 44.0 million).

As in previous quarters, as of 30 September 2015 the stocks of trade receivables (and in particular in a considerable portion of those concerning the customers in the Public and Healthcare sectors) and trade payables showed a significant change compared to 31 December 2014. This is attributable to the new VAT regulations introduced by the 2015 Stability Law, particularly those governing “Split Payments” and “Reverse Charge”. The Split Payment rules require Public Administrations to pay the VAT charged by their suppliers directly to the Tax Office instead of the suppliers themselves settling the VAT they have charged their customers; while the “Reverse Charge” rules have reduced VAT on procurement and, to a lesser extent, on sales invoices. As far as the Group’s NWOC is concerned, this has led to trade receivables being reduced by the portion of tax that is no longer recorded, under a contra-entry, as a VAT liability to be paid and to trade payables being reduced by the portion of tax no longer recognised as a VAT credit to be deducted. On the other hand, a lower VAT liability appears among the other elements in working capital, which has a positive impact which is reclassified in NWC. From the analysis conducted to monitor this phenomenon within the Group, it has emerged that this net reclassification can be estimated at € 35-40 million (substantially in line with the value posted at 30 June 2015).

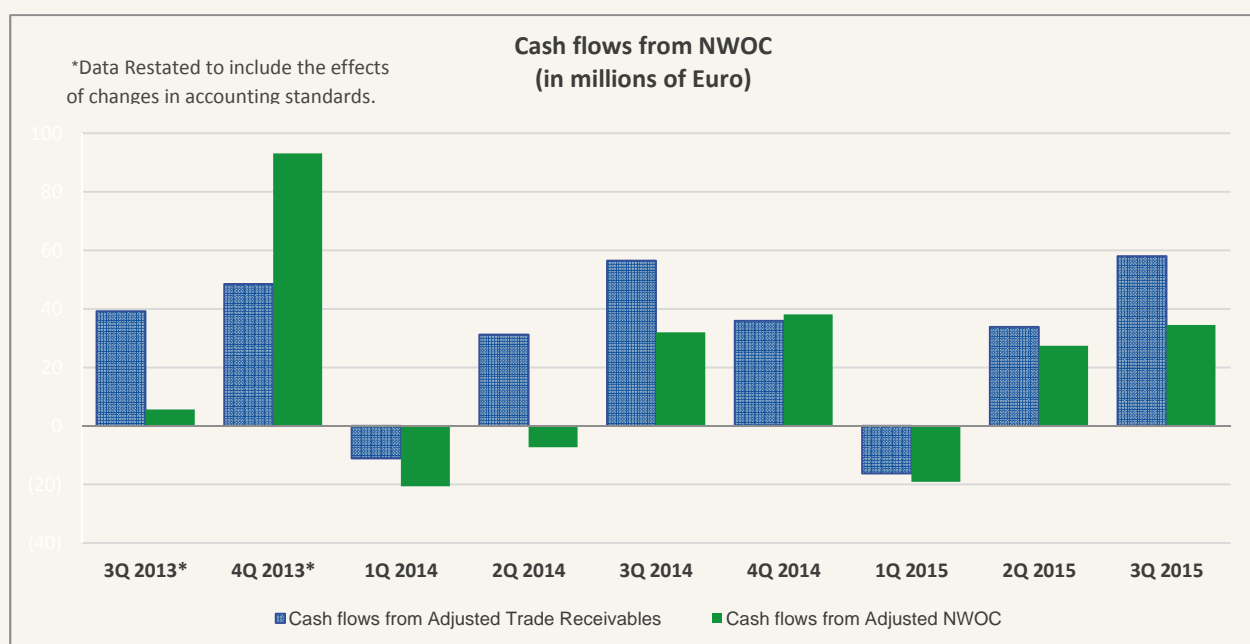
Average DSO at 30 September 2015 was 193 days, against 189 days at 13 December 2014, but in any case shorter than the time observed as of 30 September last year (197 days). Collection times did in fact lengthen slightly, in the first months of the financial year, when the VAT law to which we have just referred was introduced: the new rules delayed invoicing processes during the initial phases of its application, causing a temporary slippage in the issuing of invoices and collection times. The delays, however, grew shorter in the second and more still in the third quarter, taking DSO up to more satisfactory levels.

On the other hand, the stock of trade payables came to € 354.9 million at 30 September 2015, with a decrease of € 26.0 million compared to the balance at 31 December 2014 (€ 380.8 million).

In the first 9 months of the financial year, there was a stable trend in DPO (215 days as of 30 September 2015 compared with 218 days at 31 December 2014 and 216 days at 30 September 2014). On the other hand, also as regards invoice management, the already mentioned new reverse charge VAT rules affected incoming invoices and this delayed the average time it took to handle them, which had an impact on overall DPO, the improvement in which has slowed down. As early as in 2014, the Group also started to report a downward trend in invoiced costs (costs for professional services, subcontracted services and capex for the period), which partially affects the average stock of trade payables.

The graph below shows the quarterly trends of available cash flow generated from or used by changes in trade receivables and of NWOC, both adjusted to take account of the balance of trade receivables assigned without recourse to factoring companies and not yet collected by these companies on the reporting dates.

Starting from the end of the 2013 financial year, inflows from the collection of debts were substantially stable (even with a different physiological performance during the quarters), so that these benefits could be transferred to the suppliers too. This phenomenon was especially obvious in the last two quarters of this financial year, in which positive NWOC flows benefited less clearly from leverage on suppliers.



	3Q 2013*	4Q 2013*	1Q 2014	2Q 2014	3Q 2014	4Q 2014	1Q 2015	2Q 2015	3Q 2015
Change on Adjusted Trade Receivables	39.2	48.4	(11.1)	31.2	56.5	36.0	(16.3)	33.8	58.0
Change on Trade Payables	(34.7)	42.9	(9.6)	(38.7)	(24.3)	1.8	(2.7)	(6.7)	(23.3)
Cash flows from Adjusted NWOC	5.7	93.2	(20.6)	(7.3)	32.0	38.1	(19.1)	27.4	34.5

The balance of the other elements in working capital at 30 September 2015 was a net liability of € 53.1 million, down by € 26.5 million compared to a net liability of € 79.6 million at 31 December 2014:

(in thousands of Euro)	30 September 2015	31 December 2014 Restated	Change
Current tax receivables	29,477	28,922	555
Other current assets	30,341	30,632	(291)
Assets classified as held for sale	5,109	5,003	106
Provisions for risks and charges, current	(15,489)	(20,559)	5,070

<i>(in thousands of Euro)</i>	30 September 2015	31 December 2014 Restated	Change
Current tax payables	(8,259)	(4)	(8,255)
Other current liabilities	(94,295)	(123,624)	29,329
OTHER ELEMENTS IN WORKING CAPITAL	(53,116)	(79,630)	26,514

The effect of the Split Payment, net of the reverse charge rule already described, is evident: in fact, there was a lower net VAT debt for € 28.2 million compared to the amount reported on 31 December 2014. Therefore, the statistical performance of the item constantly showed a net liability against a net consolidated credit of € 1.2 million at 30 September 2015 (a net consolidated debt of € 27.0 million at 31 December 2014).

The decrease in net liability of the other working capital elements was due to a combination of further factors, mainly including:

- › the seasonal movements of payables to/receivables from employees and the relative payables to/receivables from social security institutions and the tax authorities, which accounted for an increase in net liabilities of € 1.2 million;
- › the recognition of higher net receivables for income taxes estimated at € 6.6 million at 30 September 2015;
- › the decrease of € 5.1 million in the short-term portion of provisions for risks and charges;
- › lower net payables for € 2.2 million for amounts collected on behalf of TJAs (*Associazioni Temporanee di Imprese*, Temporary Joint Associations) in which the Group companies participate in the capacity of agents.

The working capital elements also include inventories of work in progress of SMAIL S.p.A., which have been classified as “assets held for sale” (€ 5.1 million at 30 September 2015 against € 5.0 million at 31 December 2014).

Other non-current liabilities

“Other non-current liabilities” mainly include liabilities relating to:

- › TFR (employee benefits), equal to € 19.4 million and € 21.2 million at 30 September 2015 and 31 December 2014, respectively;
- › long-term portion of provisions for future risks and charges (€ 11.7 million at 30 September 2015 against € 12.4 million at 31 December 2014);
- › deferred tax liabilities of € 11.9 million (€ 11.8 million at 31 December 2014).

Consolidated net financial indebtedness

Details of net financial indebtedness at 30 September 2015 are shown below, compared to the figures at 31 December 2014, as determined on the basis of the instructions laid down in CONSOB Communication no. DEM/6064293 of 28 July 2006.



<i>(in thousands of Euro)</i>	30 September 2015	31 December 2014	Change
A. Cash	46	36	10
B. c/a, bank deposits and consortia, non-proprietary accounts	55,201	113,346	(58,145)
D. Cash and cash equivalents (A) + (B) + (C)	55,247	113,382	(58,135)
E. Current financial assets	6,614	3,501	3,113
F. Current bank overdraft	22,766	0	22,766
G. Current portion of non-current debt	11,287	27,108	(15,821)
H. Other current financial liabilities	757	1,404	(647)
I. Current financial indebtedness (F)+(G)+(H)	34,810	28,512	6,299
J. Current net financial indebtedness (D) + (E) - (I)	(27,051)	(88,371)	61,321
K. Long-term bank debts and Senior Secured Notes	303,148	370,280	(67,132)
L. Other non-current financial liabilities	8,357	8,721	(364)
M. Derivatives	0	0	0
N. Non-current financial indebtedness (K) + (L) + (M)	311,505	379,001	(67,496)
O. NET FINANCIAL INDEBTEDNESS (J) + (N)	284,455	290,630	(6,175)

In the first 9 months of 2015 the consolidated net financial debt saw an increased change, passing from € 290.6 million at 31 December 2014 to € 284.5 million at 30 September 2015. The consolidated net “adjusted” financial debt for the amount of receivables assigned to factoring companies that had not been collected at the reporting date (equal to € 1.4 million at 30 September 2015, substantially in line with the value posted at 31 December 2014) would come to € 285.9 million (€ 292.1 at 31 December 2014). The main factors in the variation are the cash flow generated, as explained above, by the variations in NWOC (€ 15.4 million) and in the operating result in the period (€ 41.5 million) as against outflows for investments, the utilisation of provisions and other variations in assets items amounting to € 50.6 million.

The following is the detail of the net financial exposure for bank credit lines and obligations for financial leases (“*Net interest bearing financial indebtedness*”), compared to 31 December 2014:

<i>(in thousands of Euro)</i>	30 September 2015	31 December 2014
Cash and cash equivalents	(55,247)	(113,382)
Current bank overdraft, advance payments and hot money	22,766	0
Current portion of non-current bank debts	10,684	26,333
Long-term bank debts	10,000	0
Senior Secured Notes	293,148	370,280
Financial lease obligations	1,641	2,288
NET INTEREST BEARING FINANCIAL INDEBTEDNESS	282,992	285,519

The financial Indebtedness, as defined above, reported a decrease compared to 31 December 2014 passing from € 285.5 million (€ 287.0 considering the exposure to factoring companies) to € 283.0 million (€ 278.9 considering the exposure to factoring companies).

This change was mainly attributable to the lower cash and cash equivalents compared to the value posted at the end of the previous year (- € 80.9 million, net of € 22.8 million utilised from very short-term credit lines for hot money and for advances on invoices, used as at 30 September 2015 to meet liquidity contingencies), compared to a decrease of € 15.6 million in the current portion of non-current bank debt (which included accrued expenses of € 13.5 million at 31 December 2014, relating to interest on the bond coupons paid in February 2015, while the net liability on 30 September 2015 for the coupons maturing in February 2016 was € 4.2 million).

The debt for Senior Secured Notes fell by € 77.1 million: a portion of these notes with a nominal value of € 80 million was bought back by means of a tender offer in June 2015 and the transaction was recognised in the accounts according to the amortised cost method in accordance with IAS 39.

The change in consolidated cash and cash equivalents is shown in the table below: the cash flows for the first 9 months of the 2015 financial year are compared with the figures for the same period last year. Annex IV to the Interim Report on Operations contains a reconciliation between the items in this table and those in the statutory Statement of Cash Flows schedule presented in the Condensed Explanatory Notes pursuant to IAS 7.

<i>(in thousands of Euro)</i>	2015	2014
At 1 January	113,382	184,538
Cash flow from current operations	41,470	33,052
Uses of provisions for risks and charges and for employee termination indemnity	(9,925)	(15,903)
Change in adjusted NWOC	15,404	(3,765)
Industrial capex, net of disposals	(16,396)	(19,500)
Financial capex	4,264	6,380
Change in adjusted net financial liabilities	(64,368)	(87,785)
Other changes	(28,584)	(12,324)
AT 30 SEPTEMBER	55,247	84,692

The overall cash flows mainly reflect the net effect of:

- › a € 41.5 million rise in income from current operations (€ 33.1 million at 30 September 2014);
- › € 9.9 million in outflows from the utilisation of the provision for future risks and charges and for employee termination indemnity (€ 15.9 million at 30 September 2014);
- › a cash flow from changes in adjusted NWOC for € 15.4 million (compared with an outflow of € 3.8 million at 30 September 2014) which mainly arises from a positive flow correlated to a change in

adjusted trade receivables of € 41.7 million (€ 76.6 million at 30 September 2014) net of a € 26.0 million decrease in trade payables (€ 72.6 million over the same period of 2014);

- › a € 12.1 million net cash flow used in investing activities (€ 13.1 million at 30 September 2014), generated by industrial investments amounting to € 16.8 million in the period, net of disposals for € 0.4 million (€ 20.7 million and € 1.2 million at 30 September 2014, respectively), against € 4.3 million (€ 6.4 million at 30 September 2014) in net positive inflows arising from financial investments and disinvestments;
- › a decrease of € 64.4 million in net adjusted financial liabilities (mainly due to drawing € 22.8 million on a short-term credit facility and € 10 million on medium-long term credit facility, against the buy-back of the notes at a book value of € 77.6 million and the performance of accrued coupons of interest on the Notes themselves) compared with a decrease of € 87.8 million on 30 September 2014;
- › changes in other assets and liabilities amounting to a total outflow of € 28.6 million (€ 12.3 million at 30 September 2014), mainly owing to changes in flows relating to the VAT debt already described above.

Financial and industrial Capex

In the first 9 months of 2015 the Group made net capital expenditures which totalled € 16.8 million, compared to disinvestments of € 0.4 million:

(in thousands of Euro)	For the 9 months ended 30 September	
	2015	2014 Restated
Purchase of properties	0	8
Purchase of plant and equipment	12,709	13,180
Other capital expenditures in intangible assets	4,042	7,190
Investments related to assets held for sale	0	321
CAPITAL EXPENDITURES	16,751	20,699

Acquisitions of plant and equipment mainly relate to the purchase of linen by Servizi Ospedalieri S.p.A. for the linen rental and industrial laundering activity, in which frequent periodic replacements are necessary (€ 7.9 million at 30 September 2015, against € 9.2 million at 30 September 2014). Investments in intangible assets for the period amounted to € 4.0 million (€ 7.4 million at 30 September 2014) and mainly related to improvements on the company's IT systems.

Below is reported the breakdown of capital expenditures in terms of SBU:

<i>(in thousands of Euro)</i>	For the 9 months ended 30 September	
	2015	2014
Facility Management	4,845	8,327
Laundrying & Sterilization	11,906	12,051
Other	0	0
Assets held for sale	0	321
CAPITAL EXPENDITURES	16,751	20,699

Finally, disinvestments were recorded for the period equal to € 0.4 million against € 1.2 million at 30 September 2014, mainly related to capital goods of the industrial laundering site of Porto Garibaldi (FE), which had been used in the past for linen rental and industrial laundering operations and which was disposed of in early 2014.

The € 4.3 million positive cash flow was the final result of the divestment of a portion of the investment in Progetto Nuovo Sant'Anna S.r.l. and the shareholders' loan (€ +4.7 million) as against new long-term loans to project financing companies (€ -3.2 million) and the reclassification of nominal € 5.0 million escrowed in connection with the sale of MIA S.p.A. in December 2014 among short-term financial assets. On the contrary, there were net financial divestments of € 6.4 million as of 30 September 2014, € 3.6 million of which from the sale of Energyproject S.r.l. and € 1.1 million from the sale of Perimetro Immobiliare S.c.p.a..

Change in net financial liabilities

The table below shows the changes that were recorded in the period in the items making up consolidated financial liabilities, including the balance of the receivables assigned without recourse not yet collected by the factoring companies:

<i>(in thousands of Euro)</i>	31 December 2014	Amortization for the period	Buy-back Notes	Openings for the period	Other changes	30 September 2015
Bank loans	12,869	(6,415)		10,000	13	16,467
Current bank overdraft, advance payments and hot money	0			22,766		22,766
Accrued income and prepaid expenses on loans	13,410	(28,900)			19,633	4,143
Senior Secured Notes	370,280		(80,000)		2,868	293,148
BANK DEBTS	396,558	(35,315)	(80,000)	32,766	22,514	336,524
Financial lease obligations	2,288	(647)				1,641
Other financial liabilities	8,667				(516)	8,151
FINANCIAL LIABILITIES	407,513	(35,962)	(80,000)	32,766	21,998	346,316
Current financial assets	(3,501)				(3,113)	(6,614)
NET FINANCIAL LIABILITIES	404,012	(35,962)	(80,000)	32,766	18,885	339,702



<i>(in thousands of Euro)</i>	31 December 2014	Amortization for the period	Buy-back Notes	Openings for the period	Other changes	30 September 2015
Outstanding amount of receivables assigned without recourse to factoring companies	1,469				(57)	1,412
Adjusted NET FINANCIAL LIABILITIES	405,481	(35,962)	(80,000)	32,766	18,828	341,114

The first 9 months of 2015 saw the payment of the net six-monthly coupon on the Senior Secured Notes of € 28.9 million; the settlement date was 2 February and 2 August. As already disclosed to the market, in the last quarter of the 2014 financial year MFM S.p.A. formalised the acquisition of some of its Senior Secured Notes on the open market for a total nominal amount of € 45 million. Furthermore, in June 2015, a public tender offer to investors was made as a result of which notes with a nominal value of € 80 million were bought back; these, too, were not cancelled but kept in a securities account. A part of these securities (amounting to a nominal value of € 14 million) was pledged against a 3-year € 10 million committed credit facility from CCFS.

Finally, the short-term financial assets balance was € 3.1 million higher mainly as a result of the reclassification as short-term assets, already mentioned, of a € 4.2 million portion of the price, not yet collected, for the sale of shares in MIA S.p.A. in December 2014. € 10 million had been escrowed in connection with this transaction, which were to be released when certain provisions in the agreement were satisfied.

4. BUSINESS OUTLOOK

During the third quarter of 2015 the Group formally undertook a process of internal reorganisation, focusing particularly on the parent company MFM S.p.A.. New units and new key positions were created in order to adapt our business model to the changes in conditions in the domestic market with the primary objective of resuming the growth trend of revenues and profit margins in the shortest possible time. Furthermore, the cost cutting measures which the Group has been taking since the end of the 2014 financial year confirm the planned targets. Finally, the Notes buy-back transactions will bring savings in financial costs and will further benefit overall profitability.

The situation in the Italian market is still not moving very much and the volumes in the tenders that have been called are not particularly substantial. Interest in world markets, therefore, is a key growth objective and the Group is equipping itself accordingly with the help of personnel specifically dedicated to the exploration of new fields of activity in and outside Europe.

Finally, the negotiations that started with third parties for the transfer of the public lighting business of SMAIL S.p.A. (classified as held for sale pursuant to IFRS5) come to an end with the closing of 13 November 2015, thus completing the process of the disposal of a business – public lighting – which management has defined as non-strategic for the Group's future development.

CONDENSED CONSOLIDATED INTERIM FINANCIAL
STATEMENTS AT 30 SEPTEMBER 2015

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	NOTES	30 September 2015	31 December 2014
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	5	62,932	67,691
Property, plant and equipment under lease	5	2,382	2,867
Goodwill	7	370,456	369,860
Other intangible assets	6	25,045	24,782
Investments accounted for under the equity method	8	30,088	29,390
Other investments	9	3,512	3,341
Non-current financial assets	9	13,252	18,449
Other non-current assets	9	1,685	1,787
Deferred tax assets		27,384	27,439
TOTAL NON-CURRENT ASSETS		536,736	545,606
CURRENT ASSETS			
Inventories		5,449	5,115
Trade receivables and advances to suppliers	10	536,584	580,629
Current tax receivables		29,477	28,922
Other current assets	10	30,341	30,632
Current financial assets	13	6,614	3,501
Cash and cash equivalents	13	55,247	113,382
TOTAL CURRENT ASSETS		663,712	762,181
Non-current assets classified as held for sale	11	5,109	5,003
TOTAL NON-CURRENT ASSETS AS HELD FOR SALE		5,109	5,003
TOTAL ASSETS		1,205,557	1,312,790

	NOTES	30 September 2015	31 December 2014
SHAREHOLDERS' EQUITY			
Share capital		109,150	109,150
Reserves		188,383	170,167
Retained earnings		37,498	42,553
Profit for the period attributable to equity holders of the Parent		7,625	12,354
EQUITY ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT		342,656	334,224
Capital and reserves attributable to non-controlling interests		662	409
Profit for the period attributable to non-controlling interests		4	273
EQUITY ATTRIBUTABLE TO NON-CONTROLLING INTERESTS		666	682
TOTAL SHAREHOLDERS' EQUITY	12	343,322	334,906
NON-CURRENT LIABILITIES			
Employee termination indemnity	14	19,417	21,207
Provisions for risks and charges, non-current	15	11,666	12,373
Long-term debt	13	311,505	379,001
Deferred tax liabilities		11,916	11,755
Other non-current liabilities		28	28
TOTAL NON-CURRENT LIABILITIES		354,532	424,364
CURRENT LIABILITIES			
Provisions for risks and charges, current	15	15,489	20,559
Trade payables and advances from customers	16	354,850	380,821
Current tax payables		8,259	4
Other current liabilities	16	94,295	123,624
Bank borrowings, including current portion of long-term debt, and other financial liabilities	13	34,810	28,512
TOTAL CURRENT LIABILITIES		507,703	553,520
Liabilities directly associated with non-current assets classified as held for sale	11	0	0
TOTAL LIABILITIES DIRECTLY ASSOCIATED WITH NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE		0	0
TOTAL LIABILITIES		1,205,557	1,312,790

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

	NOTES	For the 9 months ended	
		30 September 2015	30 September 2014 Restated (*)
REVENUES			
Revenue from sales and services		695,616	712,828
Other revenue		986	2,540
TOTAL REVENUES		696,602	715,368
OPERATING COSTS			
Costs of raw materials and consumables		(97,460)	(99,014)
Costs for services and use of third party assets		(241,761)	(264,036)
Personnel costs		(280,613)	(274,632)
Other operating costs		(6,808)	(4,228)
Amortization, depreciation, write-downs and write-backs of assets	5 – 6 – 10	(23,194)	(26,638)
Accrual of provisions for risks and charges	15	(2,590)	(1,852)
TOTAL OPERATING COSTS		(652,426)	(670,400)
OPERATING INCOME		44,176	44,968
FINANCIAL INCOME AND EXPENSES			
Share of net of associates	8	2,064	667
Dividend and income (loss) from sale of investments		(772)	210
Financial income		816	1,958
Financial charges		(26,810)	(31,428)
Profit (loss) on exchange rate		(12)	(4)
Profit (loss) before taxes		19,462	16,371
Income taxes		(10,037)	(14,002)
Profit (loss) from continuing operations		9,425	2,369
Profit (loss) from discontinued operations		(1,796)	206
Profit (loss) for the period		7,629	2,575
Net profit (loss) for the period attributable to non-controlling interests		(4)	(179)
NET PROFIT (LOSS) FOR THE PERIOD ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT		7,625	2,396

(*) For any information on the restatement of the comparative data determined in the application of the IFRS5, reference should be made to Note 3 – Effect of the application of IFRS5

	For the 9 months ended	
	30 September 2015	30 September 2014 Restated (*)
Basic earnings per share	0.070	0.022
Diluted earnings per share	0.070	0.022
Basic earnings per share from continuing operations	0.086	0.020
Diluted earnings per share from continuing operations	0.086	0.020

(*) For any information on the restatement of the comparative data determined in the application of the IFRS5, reference should be made to Note 3 – Effect of the application of IFRS5

CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

	NOTES	For the 9 months ended	
		30 September 2015	30 September 2014 Restated (*)
Net profit for the period		7,629	2,575
Other components of the comprehensive income, which will be subsequently reclassified under profit/loss for the year:			
Share of other comprehensive income of entities accounted for using the equity method, which will be subsequently reclassified under profit/loss for the year	8	144	(629)
Other components of the comprehensive income for the period, which will be subsequently reclassified under profit/loss for the year		144	(629)
Other components of the comprehensive income, which will be subsequently reclassified under profit/loss for the year:			
Actuarial gain (losses) on defined benefit plans		856	(1,593)
Income taxes		(235)	438
Net effect on actuarial gains (losses)	14	621	(1,155)
Share of other comprehensive income of entities accounted for using the equity method, which will not be subsequently reclassified under profit/loss for the year	8	43	(75)
Other components of the comprehensive income for the period, which will not be subsequently reclassified under profit/loss for the year		664	(1,230)
Total profits (losses) in the Statement of comprehensive income, net of taxes		807	(1,859)
Total comprehensive income (losses), net of taxes		8,436	716
Attributable to:			
Equity holders of the Parent		8,432	537
Non-controlling interests		4	179

(*) For any information on the restatement of the comparative data determined in the application of the IFRS5 reference should be made to Note 3 – Effect of the application of IFRS5

CONSOLIDATED STATEMENT OF CASH FLOWS

	NOTES	For the 9 months ended	
		30 September 2015	30 September 2014 Restated (*)
Net profit (loss) from continuing operations for the period		9,425	2,369
Income taxes for the period		10,037	14,002
Profit before taxes from continuing operations		19,462	16,371
Profit (loss) from discontinued operations		(1,796)	659
<i>Other impairment on discontinued operations</i>		830	0
Amortization, depreciation, write-downs and (write-backs) of assets		23,210	28,371
Accrual (reversal) of provisions for risks and charges		2,690	1,944
Employee termination indemnity provision		578	1,130
Payments of employee termination indemnity		(1,542)	(7,200)
Utilization of provisions		(8,383)	(8,703)
Share of net profit of associates		(1,148)	894
Financial charges (income) for the period		25,796	29,358
Operating cash flows before movements in Working Capital		59,698	62,824
<i>Of which related to discontinued operations</i>		(1,125)	2,353
<i>Of which related to continuing operations</i>		60,823	60,471
Decrease (increase) of inventories		(334)	(12)
Decrease (increase) of trade receivables and advances to suppliers		41,653	62,645
Decrease (increase) of other current assets		393	1,947
Increase (decrease) of trade payables and advances from customers		(25,971)	(72,564)
Increase (decrease) of other current liabilities		(28,957)	(14,181)
Change in Working Capital		(13,216)	(22,165)
Net interest received (paid) in the period		(32,387)	(35,888)
Income taxes paid in the period		(2,356)	(16,235)
Net cash flow from operating activities		11,739	(11,463)
Purchase of intangible assets, net of sales	5	(4,042)	(7,431)
Purchase of property, plant and equipment	4	(12,709)	(13,259)
Proceeds from sales of property, plant and equipment	4	355	1,190
Disposal (acquisition) of investments		465	715
(Decrease) increase of financial assets		1,222	3,014
Financial effects of business combinations		(408)	0
Net cash from assets held for sale	10	32	3,707
Net cash flow from (used in) investing activities		(15,085)	(12,064)
Net proceeds from/(reimburse of) borrowings	12	(54,768)	(76,229)
Dividends paid		(20)	(90)
Acquisition/transfer of minority interests in subsidiaries		(1)	0
Net cash flow from / (used in) financing activities		(54,789)	(76,319)
Changes in cash and cash equivalents		(58,135)	(99,846)
Cash and cash equivalents at the beginning of the period		113,382	184,538

(*) For any information on the restatement of the comparative data determined in the application of the IFRSS reference should be made to Note 3 – Effect of the application of IFRSS



INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

	NOTES	For the 9 months ended	
		30 September 2015	30 September 2014 Restated (*)
Changes in cash and cash equivalents		(58,135)	(99,846)
Cash and cash equivalents at the end of the period		55,247	84,692
Details of cash and cash equivalents:			
Cash and bank current accounts		55,247	84,692
TOTAL CASH AND CASH EQUIVALENTS		55,247	84,692

SUPPLEMENTARY INFORMATION

<i>(in thousands of Euro)</i>	For the 9 months ended	
	30 September 2015	30 September 2014 Restated (*)
Interest paid	(33,026)	(37,778)
Interest received	639	1,890
Dividends received	144	1,687

(*)For any information on the restatement of the comparative data determined in the application of the IFRS5 reference should be made to Note 3 – Effect of the application of IFRS5

CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

	Issued capital	Reserves	Retained earnings	Result of the period	Group's shareholders' equity	Non-controlling interests	Total shareholders' equity
1 January 2015 Restated (*)	109,150	170,167	42,553	12,354	334,224	682	334,906
Dividends paid					0	(20)	(20)
Allocation of prior year result		17,409	(5,055)	(12,354)	0	0	0
Acquisition/ transfer of minority interests in subsidiaries					0	(1)	(1)
Total comprehensive income for the period		807		7,625	6,110	(4)	6,085
30 September 2015	109,150	188,383	37,498	7,625	342,656	666	343,322

	Issued capital	Reserves	Retained earnings	Result of the period	Group's shareholders' equity	Non-controlling interests	Total shareholders' equity
1 January 2014 (*)	109,150	167,797	33,606	13,747	324,300	1,954	326,255
Dividends paid					0	(90)	(90)
Allocation of prior year result		4,800	8,947	(13,747)	0	0	0
Total comprehensive income for the period		(1,859)		2,396	537	179	716
30 September 2014 (*)	109,150	170,738	42,553	2,396	324,837	2,042	326,879

(*) For any information on the restatement of the comparative data determined in the application of the IFRS5 reference should be made to Note 3 – Effect of the application of IFRS5



1. GENERAL INFORMATION

The Interim Report on Operations of the Manutencoop Facility Management Group (“the MFM Group” or “the Group”) for the period ended 30 September 2015 consists of the Interim Report on operations and of the condensed consolidated interim Financial Statements at 30 September 2015, which were prepared in the application of IAS 34 – Interim Financial Reporting. The publication of the Interim Report on Operations of MFM Group for the period ended 30 September 2015 was authorized by resolution of the Management Board of 13 November 2015.

The Group is 71.89% owned by Manutencoop Società Cooperativa, with registered office in Zola Predosa (BO), which in turn exercises management and coordination activities over the Group. Furthermore, on 1 July 2013 the company acquired an additional stake of 7.028% with retention of title (“*riserva di proprietà*”), whereby it is vested with related financial and administrative rights, pursuant to and for the purposes of article 1523 of the Italian Civil Code.

2. ACCOUNTING STANDARDS AND BASIS OF PRESENTATION

The condensed consolidated interim Financial Statements at 30 September 2015 comprise the Consolidated Statement of financial position, the Consolidated Statement of profit or loss, the Consolidated Statement of other comprehensive income, the Consolidated Statement of cash flows, the Consolidated Statement of changes in Shareholders’ Equity and the Condensed explanatory notes.

The amounts presented in the statements and in the Explanatory notes are compared with those as at 31 December 2014, while the economic values included in the statement of other Comprehensive Income and in the statement of Cash Flows are compared with those in the first nine months of 2014. All comparative data have been restated in order to show the effects of the application of IFRS5, which was adopted on 31 December 2014. The condensed consolidated interim Financial Statements at 30 September 2015 were prepared on a historical cost basis, except for the derivative financial instruments that have been measured at fair value.

The Statement of Financial Position sets forth assets and liabilities distinguishing between current and non-current. The consolidated Statement of profit or loss classifies costs by nature and the Statement of other comprehensive income sets forth the result for the period added with income and expenses, that in accordance with IFRS, are directly recognized in the Shareholders’ Equity. The statement of Cash Flows has been prepared on the basis of the indirect method and presented in accordance with IAS 7, distinguishing between cash flow from operating, investing and financing activities.

The condensed consolidated interim Financial Statements at 30 September 2015 have been presented in Euro, which is the Group's functional currency. All values showed in the statements and in the condensed explanatory Notes are in thousands of Euro, unless otherwise stated.

2.1 Statement of compliance with international accounting standards (IFRS)

The condensed consolidated interim Financial Statements at 30 September 2015 have been prepared in compliance with IAS 34 - *Interim Financial Reporting*.

The condensed consolidated interim Financial Statements do not include all the information required for the complete annual financial statements prepared according to IAS 1, and must be read together with the Consolidated Financial Statements as at 31 December 2014.

2.2 Changes in accounting standards and disclosures

The criteria adopted for the preparation of the condensed consolidated interim Financial Statements at 30 September 2015 are consistent with those used to prepare the consolidated Financial Statements as at 31 December 2014, to which reference is made for their detailed presentation, with the exception of the aspects detailed below for the determination of the taxes and standards and interpretations which are newly issued and applicable from 1 January 2015, in addition to the amendments to the existing standards. IFRIC 21, Levies, has come into effect. It is an interpretation of IAS 37, Provisions, Contingent Liabilities and Contingent Assets which states the method for recognising liabilities for the payment of levies other than income tax, especially as regards the obligating event and the time the liability is recognised.

The 2011-2013 series of *Annual Improvements to IFRS* has also come into force. The series includes minor amendments to and clarifications of various previously issued Standards. The adoption of the above Standards and Interpretations has had no impact at all on the Group's Condensed Consolidated Half-Year Financial Statements.

The Group did not provide for the early adoption of any standard, interpretation or improvement issued but still not obligatorily in force.

2.3 Discretionary assessments and significant accounting assumptions

The preparation of the consolidated Financial Statements requires Management Boards to make discretionary assessments, estimates and assumptions that affect the amounts of revenues, costs, assets and liabilities, and the indication of contingent liabilities at the date of the financial statements. However, the uncertainty of these assumptions and estimates could lead to outcomes which may require a significant adjustment to the carrying amount of said assets and/or liabilities in the future.



Discretionary assessments

The main decisions taken by the Directors, on the basis of discretionary assessments (excluding those relating to accounting estimates), in the application of the accounting standards of the Group, with a significant effect on the values recognized in the accounts relate to the adoption, starting from 2007, of the continuity of values principle for the recognition of business combinations under common control. Application of this principle gives rise to the recognition in the statement of financial position of values equal to those that would be recorded if the companies involved in the business combination had always been combined. The net assets of the acquired entity are therefore recorded on the basis of the carrying amounts included in their respective accounts before the transaction.

Uncertainty of estimates

The key assumptions regarding the future and other significant sources of uncertainty relating to estimates as at the period ending date of the condensed consolidated interim Financial Statements are detailed below.

Impairment test

Goodwill is subject to impairment test at least annually, or more frequently if there is an indication of potential impairment in the carrying amounts. This requires an estimate of the value in use of the CGU (cash-generating unit) to which the goodwill is allocated, in turn based on an estimate of expected cash flows from the CGU and their discounting on the basis of a suitable discount rate.

At 30 September 2015, the carrying amount of the goodwill stood at € 370,456 thousand (€ 369,860 thousand at 31 December 2014). More details are given in note 6.

Recognition of the present value of liabilities for Put Option on minority shares of subsidiaries and of the present value of liabilities for Earn-outs on acquisitions made

The Group holds majority interests in subsidiaries in relation to which the minority shareholders hold PUT options, which can be exercised in the future at prices determined on the basis of certain parameters that require estimates from management for the purposes of reliable valuation.

Similarly, the contract for the purchase of certain majority interests in subsidiaries provides for the transferors, i.e. the currently minority shareholders, to be granted an earn-out upon the fulfilment of given conditions on a certain future date. In this case, the correct recognition in the financial statements of the related liability requires management to make some estimates to determine the expected relevant parameters.

Income taxes for the period

The income taxes for the period have been recognized by applying the best estimate of the expected weighted-average tax rate for the entire current financial year to the results for the period. A separate estimate is determined for IRES and IRAP, as provided by IAS 34 B.14.

The amounts allocated for taxes in the interim period are adjusted in subsequent interim periods of the same year pursuant to any changes in the estimated annual tax rate.

Other financial position items

Management also needed to use estimates in determining:

- › Accruals to bad debt provision and provisions for future risks and charges;
- › main assumptions applied to the actuarial valuation of the TFR (employee benefits), such as the future turnover rate and discount financial rates;
- › Inventories of contract work in progress, particularly in relation to the total amount of estimated costs to complete used to determine the percentage of completion.

Consolidation principles

The condensed consolidated interim Financial Statements include the financial statements of Manutencoop Facility Management S.p.A. (the “Parent Company, “MFM S.p.A.” or simply “MFM”) and its subsidiaries, prepared as at 30 September 2015. The financial statements of the subsidiaries have been prepared by adopting for each closing date the same accounting standards as those applied for the parent company.

All Intra-Group balances and intercompany transactions, including unrealized profits and losses arising from intra-Group transactions, which are recognized under assets, are eliminated in full.

Subsidiaries are fully consolidated starting from the acquisition date, i.e. the date on which the Group acquires control, and are deconsolidated on the date in which control is transferred out of the Group.

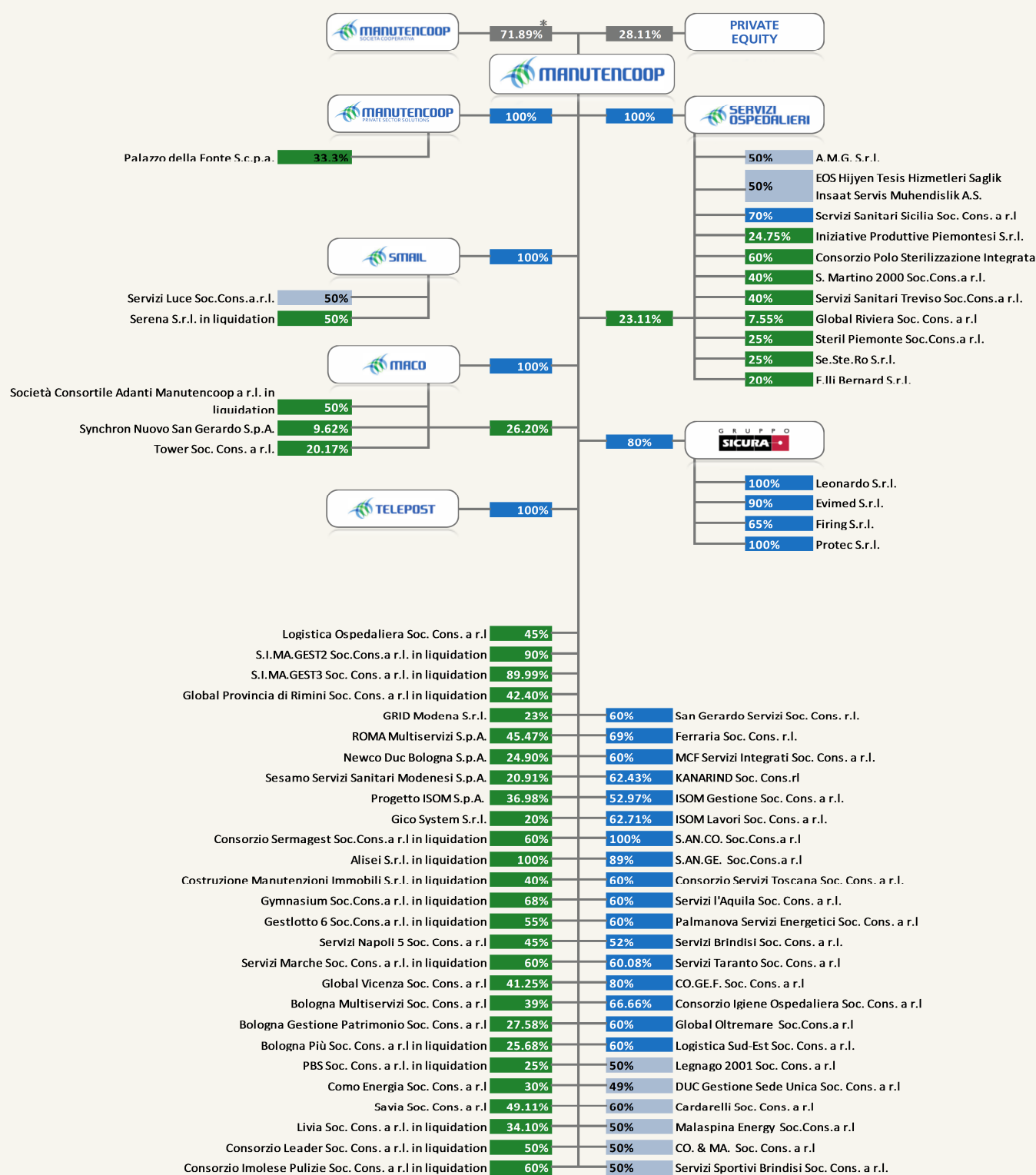
Acquisitions of subsidiaries, with the exception of those deriving from combinations of entities subject to common control, are accounted for using the purchase method. This involves the allocation of the cost of the business combination to the fair values of assets, liabilities and contingent liabilities acquired at the acquisition date and the inclusion of the result of the company acquired starting from the date of acquisition until the end of the fiscal year. Joint-venture with other shareholders and associates are accounted for under equity method.

Changes in the Group’s ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

Minority interests represent the portion of profits or losses and net assets not held by the Group and are disclosed under a separate item in the consolidated Statement of profit or loss and in the Consolidated Statement of Financial Position under Equity items, separately from the Group’s Equity.

The consolidation area as at 30 September 2015 is shown below.

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015



Legend:

	Subsidiaries consolidated on a line-by-line basis
	Joint Ventures consolidated by equity method
	Associates and other companies consolidated by equity method

On 1 July 2013 an additional shareholding of 7.028% was acquired by Manutencoop Cooperativa with retention of title ("riserva di proprietà"), pursuant to and for the purpose of art. 1523 of the Italian Civil Code. The financial and administrative rights related to this share are attributed to the purchaser.

In the period note:

- › the incorporation of San Gerardo Servizi Soc. Cons a r.l., owned by MFM (60%) on 24 March 2015;
- › the transfer of the entire investment (33.33%) held by MFM S.p.A. in United Facility Solutions, which was completed on 6 March 2015;
- › the sale on 4 June 2015 of 20% of the equity of Progetto Nuovo Sant'Anna S.r.l., in which MFM S.p.A. previously had a 24% stake, has therefore been reclassified among "Other Equity investments".

3. EFFECTS OF APPLICATION OF IFRS5

On 30 December 2014 MFM S.p.A. transferred the total stake in MIA S.p.A., the sub-holding company of the group active in the maintenance and installation of lifting equipment (MIA Group). At the same time, the Group's Management classified the public lighting business, conducted by subsidiary SMAIL S.p.A. on an exclusive basis, as held for sale.

In the consolidated financial statements prepared according to the IFRS, the economic results obtained from these activities in the 2014 financial year have been excluded from the perimeter of "Continuing operations" and classified as a single item under the Statement of Profit or Loss as "Profit (loss) from discontinued operations", in accordance with IFRS 5.

However, the application of this standard has not entailed effects on the consolidated net profit and the consolidated equity.

Below is reported the reconciliation of the economic figures at 30 September 2014 reported in the interim condensed consolidated Financial Statements at 30 September 2014 and the economic figures at 30 September 2014, as restated to include the abovementioned adjustments:

	30 September 2014	Effects of application of IFRS5	30 September 2014 Restated
REVENUES			
Revenue from sales and services	736,932	(24,104)	712,828
Other revenue	2,576	(36)	2,540
TOTAL REVENUES	739,508	(24,140)	715,368
OPERATING COSTS			
Costs of raw materials and consumables	(103,609)	4,595	(99,014)
Costs for services and use of third party assets	(272,326)	8,290	(264,036)
Personnel costs	(283,087)	8,455	(274,632)
Other operating costs	(4,659)	431	(4,228)
Amortization, depreciation, write-downs and write-backs of assets	(28,372)	1,734	(26,638)
Accrual of provisions for risks and charges	(1,944)	92	(1,852)
TOTAL OPERATING COSTS	(693,997)	23,597	(670,400)

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

	30 September 2014	Effects of application of IFRS5	30 September 2014 Restated
OPERATING INCOME	45,511	(543)	44,968
FINANCIAL INCOME AND EXPENSES			
Share of net profit of associates	667		667
Dividends and income (loss) from sale of investments	210		210
Financial income	2,375	(417)	1,958
Financial charges	(31,729)	301	(31,428)
Profits (loss) on exchange rate	(4)		(4)
Profit (loss) before taxes from continuing operations	17,030	(659)	16,371
Income taxes	(14,455)	453	(14,002)
Profit (loss) from continuing operations	2,575	(206)	2,369
Profit (loss) from discontinued operations	0	206	206
NET PROFIT (LOSS) FOR THE PERIOD	2,575	0	2,575
Net profit (loss) for the period attributable to non- controlling interests	(179)		(179)
NET PROFIT (LOSS) FOR THE PERIOD ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT	2,396	0	2,396

Below is reported the reconciliation of the values arising from the Condensed Consolidated Interim Financial Statements at 30 September 2014 and the values at 30 September 2014 as restated to adopt the application of IFRS5 to comparative data with reference to the items of the Consolidated Statement of Cash Flows:

	For the 9 months ended 30 September 2014	Effects of application of IFRS5	For the 9 months ended 30 September 2014 Restated
Net profit (loss) from continuing operations for the period	2,575	(206)	2,369
Income taxes for the period	14,455	(453)	14,002
Profit before taxes from continuing operations	17,030	(659)	16,371
Profit (loss) from discontinued operations	0	659	659
Amortization, depreciation, write-downs and (write-backs) of assets	28,371		28,371
Accrual (reversal) of provisions for risks and charges	1,944		1,944
Employee termination indemnity provision	1,130		1,130
Payments of employee termination indemnity	(7,200)		(7,200)
Utilization of provisions	(8,703)		(8,703)
Share of net profit of associates	894		894
Financial charges (income) for the period	29,358		29,358
Operating cash flows before movements in Working Capital	62,824	0	62,824
<i>Of which related to discontinued operations</i>			2,353
<i>Of which related to continuing operations</i>			60,471
Decrease (increase) of inventories	(12)		(12)
Decrease (increase) of trade receivables	62,645		62,645
Decrease (increase) of other current assets	1,947		1,947

	For the 9 months ended 30 September 2014	Effects of application of IFRS5	For the 9 months ended 30 September 2014 Restated
Increase (decrease) of trade payables and advances from customers	(72,564)		(72,564)
Increase (decrease) of other current liabilities	(14,181)		(14,181)
Change in working capital	(22,165)	0	(22,165)
Net interest received (paid) in the period	(35,888)		(35,888)
Income tax paid in the period	(16,235)		(16,235)
Net cash flow from operating activities	(11,463)	0	(11,463)
Purchase of intangible assets, net of sales	(7,431)		(7,431)
Purchase of property, plant and equipment	(13,259)		(13,259)
Proceeds from sales of property, plant and equipment	1,190		1,190
Acquisition of investments	715		715
Decrease (increase) of financial assets	3,014		3,014
Discontinuing activities	3,707		3,707
Net cash flow used in investing activities	(12,064)	0	(12,064)
Net proceeds from/(reimburse of) borrowings	(76,229)		(76,229)
Dividends paid	(90)		(90)
Net cash flow from / (used in) financing activities	(76,319)	0	(76,319)
Changes in cash and cash equivalents	(99,846)	0	(99,846)
Cash and cash equivalents at the beginning of the period	184,538		184,538
Changes in cash and cash equivalents	(99,846)		(99,846)
Cash and cash equivalents at the end of the period	84,692	0	84,692
Details of cash and cash equivalents:			
Cash and bank current accounts	84,692		84,692
TOTAL CASH AND CASH EQUIVALENT	84,692	0	84,692

4. BUSINESS COMBINATIONS

On 29 July 2015 Sicura S.p.A. acquired a fire fighting services business unit from Triveneta Servizi S.r.l., including its assets, equipment, trademarks and distinctive marks in addition to all the existing contractual relationships. The transfer of the business unit came into effect on 1 August.

The transaction took place for a total consideration of € 568 thousand, partially paid up on the closing date (€ 408 thousand). The remainder (€ 160 thousand) will be paid in two tranches of € 80 thousand each, one on 29 February 2016 and the second on 28 February 2017. No future adjustments to the consideration have been stipulated.

Accounting effects of the acquisition

The acquisition constituted a business combination; therefore, the Group accounted for it according to IFRS 3.

	Recognised value	Book value
ASSETS		
Property, plant and equipment	2	2
Other intangible assets	2	2
TOTAL ASSETS	4	4
LIABILITIES		
Employee termination indemnity	32	32
TOTAL LIABILITIES	32	32
Fair value of net assets	(28)	(28)
GOODWILL ARISING FROM THE BUSINESS COMBINATION	596	
Total cost of the business combination		
Consideration paid to the transferor	408	
Deferred consideration for the acquisition	160	
TOTAL COST OF THE BUSINESS COMBINATION	568	
Net cash flows used in the transaction		
Payments to the transferor	(408)	
NET LIQUIDITY USED IN THE BUSINESS COMBINATION	(408)	

The fair value of assets and liabilities acquired through the business combination was negative for € 28 thousand, while the total cost of the business combination was equal to € 568 thousand. The net liquidity used in the combination was equal to € 408 thousand.

5. PROPERTY, PLANT AND EQUIPMENT

The table below shows the changes in property, plant and equipment (owned and under a financial lease) in the period ended 30 September 2015.

	Properties	Plant and equipment	Properties under lease	Plant and equipment under lease	Total
At 1 January 2015, net of accumulated depreciation and impairment	4,970	62,721	200	2,667	70,558
Increases for business combinations	0	2	0	0	2
Additions from acquisitions		12,709			12,709
Impairment losses		(35)			(35)
Disposals	0	(355)	0	0	(355)
<i>of which discontinued operations</i>		(11)			(11)
Depreciation for the period	(105)	(16,772)	(16)	(468)	(17,361)

	Properties	Plant and equipment	Properties under lease	Plant and equipment under lease	Total
<i>of which discontinued operations</i>		(4)			(4)
Others	0	(204)	0	0	(204)
At 30 September 2015	4,865	58,066	184	2,199	65,314
At 1 January 2015					
Historical cost	6,981	304,936	375	4,953	317,245
Accumulated depreciation and impairment losses	(2,011)	(242,215)	(175)	(2,286)	(246,687)
NET BOOK VALUE	4,970	62,721	200	2,667	70,558
At 30 September 2015					
Historical cost	6,981	317,051	375	4,953	329,362
Accumulated depreciation and impairment losses	(2,116)	(258,987)	(191)	(2,754)	(264,048)
NET BOOK VALUE	4,865	58,066	184	2,199	65,314

The additions from acquisitions in the period mainly relate to the purchase of linen in the Laundering&Sterilization segment (€ 7,896 thousands) and to the purchases of plant, machinery and specific equipment (€ 2,912 thousand).

In the period ended 30 September 2015, some plant and equipment were disposed of for a total amount of € 355 thousand, mainly relating to disposals concerning linen (€ 303 thousand).

6. OTHER INTANGIBLE ASSETS

The table below shows the changes in intangible assets in the period ended 30 September 2015.

	Other intangible assets	Goodwill	Total
At 1 January 2015, net of accumulated amortization and impairment	24,782	369,860	394,642
Increases for business combinations	2	596	598
Additions from acquisitions	4,042	0	4,042
Amortization of the period	(3,771)	0	(3,771)
<i>of which discontinued operations</i>	(7)		(7)
Others	(10)	0	(10)
At 30 September 2015	25,045	370,456	395,501
At 1 January 2015			
Cost	89,572	372,253	461,825
Accumulated amortization and impairment losses	(64,790)	(2,393)	(67,183)
NET BOOK VALUE	24,782	369,860	394,642

	Other intangible assets	Goodwill	Total
At 30 September 2015			
Cost	93,606	372,849	466,455
Accumulated amortization and impairment losses	(68,561)	(2,393)	(70,954)
NET BOOK VALUE	25,045	370,456	395,501

Goodwill is tested annually for impairment; for more details please refer to note 6.

Other intangible assets, amounting to € 25,045 thousand at 30 September 2015, mainly consist of investments in software carried out as part of the projects aimed at upgrading and enhancing the corporate information systems. The additions from acquisitions made in the period (€ 4,042 thousand) were attributable almost entirely to the investments in software used in the corporate IT systems within the Facility Management SBU (€ 3,973 thousand).

The amortisation charges of intangible fixed assets amounted to € 3,771 thousand in the period ended 30 September 2015.

7. IMPAIRMENT TEST OF GOODWILL

The corporate restructuring process that involved the Group in the course of the previous financial years led to a redefinition of the CGUs, coinciding with the SBUs, regardless of legal entities. The Group's Management believes that the SBU structure should be reflected, consistently with the provisions of the accounting standards, also at the level of the CGUs used for impairment tests. The SBUs identified and their composition, in corporate terms, are defined as follows.

SBU – Facility Management

The SBU is identified with:

- › Manutencoop Facility Management S.p.A.
- › Manutencoop Private Sector Solutions S.p.A.
- › SMAIL S.p.A. and the sub-group controlled by Sicura S.p.A., operating in the facility management segment as suppliers of more specialist services
- › Telepost S.p.A. which provides internal mailing services for the Telecom Italia Group
- › other minor investee companies operating in the same segment.

At 30 September 2015, as it had already reported as at 31 December 2014, the SMAIL S.p.A. business unit used in the respective public lighting equipment maintenance business was classified as an asset held for sale pursuant to IFRS5.

SBU – Laundering & Sterilization

The SBU is identified with:

- › Servizi Ospedalieri S.p.A., operating in the linen rental and industrial laundering segment for hospitals and the sterilization of linen and surgical instruments
- › other minor investee companies operating in the same segment.

SBU – Other

The SBU is identified with:

- › MACO S.p.A., to which the business unit relating to Group “building” activities was conferred in 2009; this company has also been the object of assessments by the Management as to the exit from the market of this business, since Management does not consider it to be strategic any longer
- › other minor investee companies operating in the same segment.

The table below sets forth the carrying amounts of the goodwill recognized in the condensed consolidated Financial Statements at 30 September 2015, relating to the different CGUs, which remained unchanged compared to the value reported in the Consolidated Financial Statements at 31 December 2014.

	30 September 2015	31 December 2014
Goodwill allocated to Facility Management CGU	358,693	358,097
Goodwill allocated to Laundering&Sterilization CGU	11,763	11,763
TOTAL GOODWILL	370,456	369,860

Goodwill is subject to impairment testing on an annual basis or more frequently if there are indications that the asset may have suffered an impairment loss.

At 30 September 2015, the Management did not identify any elements for impairment on the cash generating units and, therefore, it did not proceed to update the impairment test performed at the time of the preparation of the consolidated Financial Statements as at 31 December 2014.

8. INVESTMENTS ACCOUNTED FOR UNDER THE EQUITY METHOD

The Group holds some investments, which are accounted under the equity method in the condensed consolidated interim Financial Statements. These companies include associates, joint-ventures and subsidiaries in liquidation, as listed in Annex I.

At 30 September 2015, the item related to the investments valued at Equity amounted to € 30,022 thousand, against € 29,330 thousand at the end of the previous year.

	Net assets 30 September 2015	Net assets 31 December 2014
Investments accounted for under the equity method	30,088	29,390
Provision for risks on investments	(66)	(60)
INVESTMENTS ACCOUNTED FOR UNDER THE EQUITY METHOD	30,022	29,330

Details of changes during the period are shown in Annex II attached to the condensed consolidated interim Financial Statements.

In the first 9 months of 2015 investments accounted for under the equity method overall recorded a positive result equal to € 2,064 thousand, for the share attributable to the Group, as a result of the recording of income from equity investments of € 2,143 thousand and write-downs of € 79 thousand. Furthermore, positive effects were recognised directly under consolidated equity for a total of € 187 thousand.

9. OTHER ELEMENTS OF NON-CURRENT ASSETS

The table below sets forth the breakdown of other non-current assets at 30 September 2015 and at 31 December 2014:

	30 September 2015	31 December 2014
Other investments	3,512	3,341
Non-current financial assets	13,252	18,449
Other non-current assets	1,685	1,787
OTHER NON-CURRENT ASSETS	18,449	23,577

The financial assets accounted for as “*Other investments*” relate to investments in companies in which the Group has no significant or controlling interests and that have been acquired for strategic/production purposes. There are also investments in National Cooperative Consortia, as well as investments in production sites, or in other minor activities such as industrial laundry services, performed by minor companies that may also act as sub-contractors. The other investments are measured at purchase or establishment cost, since there is no active market in the securities concerned, which for the most part cannot be freely transferred to third parties due to limitations and restrictions preventing their free circulation.

Non-current financial assets, amounting to € 13,253 thousand at 30 September 2015 (€ 18,449 thousand at 31 December 2014), are composed of:

- › € 5,393 thousand of non-current financial receivables due from associates, affiliates or joint-ventures (€ 7,541 thousand at 31 December 2014). The face value of these receivables is € 5,503 thousand, while the discounting fund amounts to € 110 thousand. Some of these are non-interest bearing since they were drawn down from each consortium partner and are thus discounted on the basis of their expected residual maturity, applying Eurirs as the reference interest rate, plus a spread. The decrease in the period is mainly due to the divestment of the shareholders' loan which MFM S.p.A. had granted to Progetto Nuovo Sant'Anna S.r.l. after the sale of its shares during the period (€ 4,218 thousand), as against new loans to project financing companies amounting to € 3,241 thousand.
- › € 7,696 thousand of non-current financial receivables from third parties (€ 10,745 thousand at 31 December 2014), the main balance of which is made up of the receivable for amounts in escrow relating to the transfer of MIA S.p.A. that took place in December 2014. The variation from last year arises from the classification of a part of these receipts (nominal amount of € 5 million) among short-term financial assets in conformity to some provisions of the sale agreement.
- › € 162 thousand of securities held to maturity (€ 162 thousand at 31 December 2014).

Other non-current assets, amounting to € 1,685 thousand as at 30 September 2015 (€ 1,787 thousand at 31 December 2014), mainly consist of security deposits related to long-term income-generating manufacturing contracts (€ 1,014 thousand) and long-term deferrals relating to some contracts (€ 407 thousand).

10. TRADE RECEIVABLES, ADVANCES TO SUPPLIERS AND OTHER CURRENT ASSETS

The following table includes the breakdown of Trade receivables, advances to suppliers and Other current assets at 30 September 2015 and 31 December 2014:

	30 September 2015	of which from related parties	31 December 2014	of which from related parties
Work in progress on order	22,328		21,242	4
Trade receivables, gross	498,641		552,564	
Allowance for doubtful accounts	(29,480)		(37,507)	
Provision for discounting of trade receivables	0		(57)	
Trade receivables due from third parties	491,489	0	536,242	4
Trade receivables from Parent Companies	78	78	113	113
Trade receivables from Associates	35,355	35,355	34,801	34,801
Trade receivables from Affiliates and Joint Ventures	7,161	7,161	7,706	7,706
Trade receivables due from Manutencoop Group	42,594	42,594	42,620	42,620

	30 September 2015	of which from related parties	31 December 2014	of which from related parties
Advances to suppliers	2,501	7	1,767	
TRADE RECEIVABLES AND ADVANCES TO SUPPLIERS	536,584	42,601	580,629	42,624
Current tax assets within 12 months	11,144		10,999	
Other current assets due from third parties	13,000		13,776	
Due from social security institutions	4,118		4,057	
Due from employees	438		485	
Other current assets from third parties	28,700	0	29,317	0
Current assets from Manutencoop Società Cooperativa	3	3	9	9
Current assets from associates	648	648	78	78
Other current assets from Manutencoop Group	651	651	87	87
Accrued income	1		1	0
Prepaid expenses	989		1,227	0
Accrued income and prepaid expenses	990	0	1,228	0
OTHER CURRENT ASSETS	30,341	651	30,632	87

The balance of trade receivables and advances to suppliers, which also includes inventories of contract work in progress, amounted to € 536,584 thousand as at 30 September 2015, down by € 44,044 thousand compared to 31 December 2014. The changes reported in the period mainly concerned a decrease in trade receivables from third parties, which amounted to € 491,489 thousand at 30 September 2015 (31 December 2014: € 536,242 thousand). Trade receivables from the Group remained stable and amounted to € 42,594 thousand (€ 42,620 thousand at 31 December 2014).

A specific allowance for doubtful accounts was recorded in connection with non-performing receivables, which are difficult to fully recover, amounting to € 29,480 thousand at 30 September 2015 (at 31 December 2014: € 37,507 thousand). Changes in the provision during the period are detailed as follows:

	31 December 2014	Increases	Utilizations	Releases	Other changes	30 September 2015
Allowance for doubtful accounts	37,507	2,178	(10,342)	(106)	244	29,480
<i>of which discontinued operations</i>		30		(26)		

The other changes relate to amounts previously classified as provisions for future charges that for the purpose of clarification have been reclassified and directly deducted from the asset items to which they referred. The same section also reports increases in the consolidated provision for write-down of default interests.

€ 9,395 thousand of the amount used during the period was employed in a non-performing trade receivables assignment without recourse transaction carried out during the financial year. These accounts

had already been written down to their assumed realisable value in the accounts for 31 December 2014 and they were therefore written off on the date on which they were assigned.

Other current assets, equal to € 30,341 thousand (€ 30,632 thousand at 31 December 2014), decreased by an overall amount of € 291 thousand in the period.

This item includes the receivables arising from the periodic VAT settlements of some Group companies (€ 8,115 thousand compared to € 7,982 thousand at 31 December 2014). The same item had also been recognizing, since 2012, receivables of € 2,587 thousand from the Tax Authorities on account of refund following the petition submitted for the deduction of IRAP tax from the IRES tax base by companies not adhering to the National Tax Consolidation agreement with Manutencoop Società Cooperativa.

Finally, the item also recognizes € 2,176 thousand of credit balances of current accounts held at Unicredit, managed in the name and on behalf of INPDAP (Social Security Institute for employees in public administration), as envisaged in a property management contract stipulated with the aforementioned authority. Some restrictions have been placed on said accounts as a result of the dispute that has arisen with INPDAP. Therefore, for the purposes of an accurate presentation, it was deemed appropriate to classify said item under *Other current receivables*.

11. NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE AND LIABILITIES DIRECTLY ASSOCIATED WITH ASSETS CLASSIFIED AS HELD FOR SALE

On 30 December 2014, MFM S.p.A. transferred the total stake held in MIA S.p.A., the sub-holding company of the group that operates in the maintenance and installation of lifting equipment (MIA Group). At the same time the Group's Management classified the business which deals with public lighting, an activity exclusively conducted by subsidiary SMAIL S.p.A. as held for sale.

In the condensed consolidated interim Financial Statements at 30 September 2015, as well as in the Consolidated Financial Statements at 31 December 2014, the economic results achieved by these activities have been excluded from the perimeter of "Continuing operations" and are recognized under a single item of the Statement of Profit or Loss as "Profit (loss) from discontinued operations", in accordance with IFRS5. Furthermore, there has been a restatement of the comparative data, as largely illustrated in note 3, to which reference is made.

Non-current assets classified as held for sale

At 30 September 2015 the item *Non-current assets held for sale* amounted to € 5,109 thousand, while it was equal to € 5,003 thousand as at 31 December 2014.

	30 September 2015	31 December 2014
Work in progress of SMAIL S.p.A.	5,109	5,003
NON-CURRENT ASSETS CLASSIFIED AS HELD FOR SALE	5,109	5,003

At 30 September 2015, assets held for sale included the assets involved in the business unit of SMAIL S.p.A. for which the management have started a disposal plan that is expected to be completed in 2015.

Profit (loss) from discontinued operations

Below is the breakdown of profit (loss) from discontinued operations:

	30 September 2015	30 September 2014 Restated
Revenues	1,953	24,140
Operating costs	(3,578)	(21,770)
GROSS MARGIN	(1,625)	2,370
Amortization, depreciation, write-downs and write-backs of assets	(16)	(1,734)
Accrual of provisions for risks and charges	(100)	(93)
Net financial charges	210	116
Other write-downs on discontinued operations	(830)	0
PROFIT (LOSS) BEFORE TAXES FROM DISCONTINUED OPERATIONS	(2,360)	659
Income taxes from discontinued operations:		
- related to profit (loss) for the period	565	(454)
PROFIT (LOSS) FROM DISCONTINUED OPERATIONS	(1,796)	206
<i>Basic earnings per share from discontinued operations</i>	(0.0165)	0.0019
<i>Diluted earnings per share from discontinued operations</i>	(0.0165)	0.0019

The result of discontinued operations for the period ended on 30 September 2015 was a loss of € 1,796 thousand. At 30 September 2014 the profit (loss) from discontinued operations showed a profit of € 206 thousand, which was generated by the economic values of SMAIL S.p.A. and of the sub-holding company MIA S.p.A., transferred on 30 December 2014.

Net cash flows from/(used in) discontinued operations

In the first 9 months of 2015 and 2014, discontinued operations generated the following cash outflows:

	30 September 2015	30 September 2014 Restated
Profit /(loss) for the period from discontinued operations	(965)	659
Amortization, depreciation, write-downs and (write-backs) of assets	16	1,734
Accrual (reversal) of provisions for risks and charges	100	93
Employee termination indemnity provision	3	255
Payments of employee termination indemnity	(43)	(195)
Utilization of provisions	(25)	(77)
Financial charges (income) for the period	(210)	(116)
CASH FLOWS RELATED TO PROFIT/(LOSS) FROM DISCONTINUED OPERATIONS	(1,125)	2,353
Net transfer price of Unilift S.r.l. property	0	74
Net transfer price of Energyproject S.r.l.	0	660
Residual transfer price of Energyproject S.r.l.	50	2,973
Receipts relating to the transfer of MIA S.p.A.	23	0
Adjustment of net capital gain on discontinued operation	(41)	0
CASH FLOW FROM INVESTING ACTIVITIES	32	3,707

The agreement for the transfer of the quota held in Energyproject S.r.l. provided, among others, for the procedures to repay the loan granted by MFM S.p.A. to the same company, equal to € 4,155 thousand as at the date of execution of the agreement. A portion of the same was collected in 2014 (€ 3,905 thousand) and € 50 thousand in the first 9 months of 2015.

The transfer of the total quota held in MIA S.p.A. (the sub-holding company of the related group of companies operating in the market of lifting equipment installation and maintenance) took place on 30 December 2014. The transfer agreement provided for the definition of a preliminary price of the investment, in addition to the full repayment of the intragroup loan, which was outstanding, as at that date, between the transferred company and the transferor MFM S.p.A.. On the closing date the buyer followed up the payment, totalling € 60,405 thousand, in connection with the repayment of the intragroup loan and a portion of the preliminary consideration relating to the transfer of the equity, while a portion of the transfer price (€ 10 million) was paid by the buyer into an escrow account, as security for the future commitments entered into by the parties. On 30 September 2015 a € 5 million portion of this escrowed sum was reclassified as a short-term financial asset, since it is to be released during the early months of 2016 after verification of the satisfaction of some contractual requirements, which could reduce the amount to be paid by the buyer.

Furthermore, according to the transfer agreement, the price set before closing would have been the object of a settlement. At 31 December 2014, the management had made an estimate of this price adjustment, on the basis of the information to hand at the time, while, as at the reporting date of the financial statements at 30 September 2015, there was the final calculation of this adjustment, thus entailing the

recognition of a negative differential of € 41 thousand in the income statement. Therefore, the financial items were settled through bank transfer in April 2015.

Finally, there was an absorption of cash flows relating to the profit (loss) from discontinued operations made up of the business of SMAIL S.p.A., which was classified as held for sale.

12. SHARE CAPITAL AND RESERVES

	30 September 2015	31 December 2014
Share Capital - Ordinary shares	109,150	109,150

Ordinary shares have a nominal value of Euro 1 each.

Ordinary shares issued and fully paid up at 30 September 2015 amounted to 109,149,600. The Parent Company does not hold own shares.

Reserves and Retained Earnings

The table below shows changes in shareholders' equity reserves in the period:

	Share premium reserve	Legal reserve	SE reserves companies valued at SE	Cash flow hedge reserve	SORIE reserve	Other reserves	Total reserves
1 January 2014 Restated	145,018	17,469	240	0	(4,445)	9,515	167,797
Allocation of profits of previous years		267				4,532	4,800
Economic effects on shareholders' equity			(1,095)		(1,336)		(2,431)
31 December 2014	145,018	17,736	(855)	0	(5,781)	14,047	170,167
Allocation of profits of previous years		646			673	12,286	13,605
Transfer of shares of investee companies			3,804				3,804
Economic effects on shareholders' equity			187		620		807
30 September 2015	145,018	18,382	3,135	0	(4,488)	26,333	183,383

The item *Other reserves* includes the following items, among the others:

- › The reserve originating from the recognition of transactions under common control, which includes the differences between the purchase cost and the net carrying amount of the assets acquired under

business combinations between entities under common control, for a negative amount of € 45,400 thousand as at 30 September 2015.

- › The Parent Company's extraordinary reserve (€ 73,229 thousand)

The table below shows changes in *Retained earnings*:

	Retained earnings of the Parent Company	Consolidation reserve	Total retained earnings
1 January 2014 Restated	3.809	29.797	33.606
Allocation of profits of previous years		8.947	8.947
31 December 2014	3.809	38.744	42.553
Allocation of profits of previous years		(5.055)	(5.055)
30 September 2015	3.809	33.689	37.498

Below is the breakdown of Shareholders' Equity and the Profit for the period attributable to minority shareholders. For a detailed list of the companies in which non-controlling interests are held, reference should be made to the paragraph on Consolidation Area.

	30 September 2015	31 December 2014
Capital and reserves attributable to non-controlling interests	666	409
<i>of which attributable to:</i>		
<i>Subsidiaries of Sicura S.p.A.</i>	592	335
<i>Other minor consortia</i>	74	74

	30 September 2015	31 December 2014
Profit (loss) attributable to non-controlling interests	4	273
<i>of which attributable to:</i>		
<i>Subsidiaries of Sicura S.p.A.</i>	4	100
<i>Subsidiaries of MIA S.p.A.</i>	0	173

MFM S.p.A. holds a stake of 80% in the share capital of Sicura S.p.A., but the equity attributable to the minority shareholder is not reported since the Parent Company has a call option on this holding, linked to a put option in favour of the minority shareholder which is recognised as a financial liability. Therefore, the equity attributable to minority interests relates to the minorities present in some indirect subsidiaries relating to the same sub-group.

13. NET FINANCIAL INDEBTEDNESS

Net financial indebtedness as of 30 September 2015 amounted to € 284,454 thousand, compared to € 290,630 thousand as of 31 December 2014.

Below is the related breakdown by balance sheet lines:

	30 September 2015	31 December 2014	Change
Long-term financial debt	(311,505)	(379,001)	67,495
Bank borrowings, including current portion of long-term debt, and other financial liabilities	(34,810)	(28,512)	(6,297)
Financial liabilities	(346,315)	(407,513)	61,198
Medium/long-term derivatives	0	0	0
Gross financial indebtedness	(346,315)	(407,513)	61,198
Cash and cash equivalents	55,247	113,382	(58,135)
Current financial assets	6,614	3,501	3,112
NET FINANCIAL INDEBTEDNESS	(284,454)	(290,630)	6,176

Bank borrowings, including current portion of long-term debt and other financial liabilities

The tables below set forth the qualitative breakdown by current and non-current financial liabilities at 30 September 2015 and 31 December 2014.

	30 September 2015	within 1 year	from 1 to 5 years	after 5 years
Senior Secured Notes	293,148		293,148	
C.C.F.S. loan	10,000		10,000	
BPV loan	6,467	6,467		
Prepaid expenses on financial interest	(74)	(74)		
Accrued interest expense	4,217	4,217		
Long-term bank borrowings and current portion of long-term bank borrowings	313,758	10,610	303,148	0
Current bank overdrafts	22,766	22,766		
Financial lease obligations	1,641	603	988	49
Loans from syndicated shareholders	380	380		
Loan from the Parent Company Manutencoop Cooperativa	9	9		
Other current financial liabilities	291	291		
Debt for the acquisition of investments	226	146	80	
Options on subsidiaries' minority shareholdings	7,239		7,239	
Capital contribution to be paid	5	5		
TOTAL FINANCIAL LIABILITIES	346,315	34,810	311,456	49

	31 December 2014	within 1 year	from 1 to 5 years	after 5 years
Senior Secured Notes	370,280			370,280
BPV loan	12,869	12,869		
Prepaid expenses on financial interest	(55)	(55)		
Accrued interest expense	13,464	13,464		
Long-term bank borrowings and current portion of long-term bank borrowings	396,558	26,278	0	370,280
Financial lease obligations	2,288	775	1,408	105
Loans from syndicated shareholders	376	376		
Loan from the parent company Manutencoop Cooperativa	26	26		
Other current financial liabilities	733	733		
Due to factoring agencies	53	53		
Debt for the acquisition of investments	66	66		
Options on subsidiaries' minority shareholdings	7,207		7,207	
Capital contribution to be paid	5	5		
Dividends to be paid	200	200		
TOTAL FINANCIAL LIABILITIES	407,513	28,512	8,616	370,385

Senior Secured Notes (MFM S.p.A.)

On 2 August 2013 the Parent Company MFM S.p.A. issued secured High Yield bonds (Senior Secured Notes) due 1 August 2020, restricted to institutional investors. The proceeds of the transaction were used to repay most of the existing bank loans and replace the revolving programmes for the assignment of trade receivables without recourse. The bonds, which are listed on the Euro MTF Market of the Luxembourg Stock Exchange and on the Extra MOT Pro Segment of the Italian Stock Exchange, was issued for a nominal value of € 425 million, with an issue price below par by 98.713%, with a fixed annual 8.5% coupon on a six-monthly settlement basis. The change in the balance compared to the year ended 31 December 2014 was due to the € 80 million nominal value buy-back transaction and to the recognition of the amortised cost for the period.

To protect the investment of the Bondholders of the so-called notes, the rules governing the bond issue provide for a system of guarantees and restrictions (covenants). In fact, some limitations are envisaged on the financial operations of the Issuer and of its subsidiaries, while leaving the Group the freedom of movement insofar as the operations undertaken contribute, at least potentially, added value and cash flows to the Group. These restrictions consist of limitations on the possibility of incurrence of indebtedness and of making distributions of dividends, investments and some types of payments that fall outside the scope of the so-called Restricted Group payments. Furthermore, there are provisions in relation to the allocation of sums obtained from the transfer of fixed assets, extraordinary operations and transactions with related parties and the issue of collaterals to third parties on corporate assets. The restrictions in question lie not so much in the absolute prohibition on carrying out the abovementioned operations, but rather in checking for compliance with certain financial ratios (incurrence base financial covenants), the presence of certain conditions or a quantitative limit on the performance of the above operations. Finally,



periodic disclosure obligations are provided for in relation to the Group's financial position, results of operation and cash flows.

The limits and provisions envisaged in the rules governing the bond issue are in line with the market practice for similar operations. The failure by the Issuer to comply with one or more covenants, in addition to significant events that express a state of insolvency, constitute events of default. For the most of them, there is the possibility of remediation within a certain period of time. The event of default relating to the state of insolvency or the absence of remediation of any other events of default are a reason for acceleration, i.e. the forfeiture of the right to the time limit and the early redemption of the bonds. As at the reporting date of these financial statements, no events of default had occurred and the financial covenants, in relation to which no periodic check is required, had been complied with.

In the 2014 financial year there was a substantial development in the market which led to average lending rates being observed which were well under historical averages, at the same time as a trend reversal on the part of Italian public authorities, whose payments gradually became more reliable, providing regular and constant cash flows. The Group therefore started to consider its options for rebalancing its sources of finance towards various credit lines and in the fourth quarter of 2014 this process had already led to a € 45 million buy-back transaction. Given the opportunity further to reduce the average financial cost of debt, the Group launched a tender offer on 19 May 2015 for an € 80 million portion of the bond issue, which was bought back at par, with financial settlement on 3 September 2015. The transaction entailed the recognition of € 1.9 million financial costs for the proportional write-off of the upfront fees paid when the bonds were issued, accounted for at amortised cost in compliance with IAS 39. None of the notes purchased (nominal value € 125 million) were cancelled; they were deposited in a securities account with Unicredit S.p.A. and are reported in the Statement of Financial Position as a straight reduction of total financial debt since, from the accounting point of view, they constitute the repayment of a debt. Furthermore, an amount of € 14 million of the same were pledged against the committed 3-year credit line of € 10 million obtained from CCFS.

C.C.F.S. loan

On 6 August 2015, the Parent Company entered into a loan agreement with CCFS of € 10,000 thousand, due August 2018. The loan has a fixed interest rate, net of a spread with quarterly settlement and is backed by a pledge over the Notes for € 14 million.

Accrued interest expense

At 30 September 2015 the Group recognised accrued expenses on interest payable of € 4,217 thousand, of which € 4,179 thousand relating to the amount accrued on the coupon of the Senior Secured Notes due 2 February 2016. The balance of the latter items includes an amount accrued on the total coupons being paid equal to € 5,920 thousand, net of accrued income of € 1,741 thousand relating to the Notes held on securities accounts.

Obligations arising from finance lease

The lease agreements entered into are not secured and refer to the companies MFM S.p.A., Servizi Ospedalieri S.p.A. and Sicura S.p.A.. They refer to motor vehicles and plant and machinery mainly used by Servizi Ospedalieri S.p.A. in the laundering and sterilization production processes.

Syndicated loans

This item refers to financing provided by third-party syndicated shareholders to consortium companies included within the scope of consolidation as they are controlled or held under a joint venture (50%). In certain cases, these loans are non-interest-bearing loans and are repayable on request. In other cases, they have a contractually defined maturity and, in others still, they do not have a contractually defined maturity but will essentially be repayable at the end of the long-term service contract, on the basis of which the consortium company was established. The balance of this item, equal to € 380 thousand, remained almost unchanged compared to 31 December 2014.

Options on subsidiaries' minority shareholdings

The € 7,229 thousand reported as the value of options on subsidiaries' minority shareholdings is, in its entirety, the present value of the Put option held by the minorities of Gruppo Sicura S.r.l. (acquired in 2008 and now merged into Sicura S.p.A.) in relation to 20% of the share capital that is still owned by them.

In connection with the fair value measurement of the items described above, the Group recognized net financial charges against their fair value for € 32 thousand.

Current financial assets

At 30 September 2015 Current financial assets amounted to € 6,614 thousand (€ 3,501 thousand as at 31 December 2014). This item is mainly composed of:

- › Receivables for transfers of businesses to third parties for € 5.080, thousand, including a nominal amount of € 5 million escrowed by buyer MIA S.p.A. in December 2015, reclassified as current financial asset as of 30 September 2015 in conformity to provisions in the agreement;
- › € 1,443 thousand of receivables from short-term loans and financial accounts held with non-consolidated companies belonging to the Group.

14. EMPLOYEE TERMINATION INDEMNITY

Changes in employee termination indemnity ("T.F.R.") occurred during the first 9 months of 2015 are shown below, compared with changes in the same period of the last year.

	For the 9 months ended			
	30 September 2015	of which discontinued operations	30 September 2014 Restated	of which discontinued operations
At 1 January	21,207		27,599	
Increases for personnel acquired in business combinations	32		0	
Service cost	341	3	488	214
Interest costs on benefit obligation	234		661	41
Benefits paid	(1,541)	(43)	(6,672)	(195)
Net actuarial (gains)/ losses recognized in the period	(856)		1,593	
Other changes	0		(547)	
AT 30 SEPTEMBER	19,417		23,122	

Below is reported the breakdown of the net cost of employee benefits relating to the termination indemnity:

	For the 9 months ended			
	30 September 2015	of which discontinued operations	30 September 2014 Restated	of which discontinued operations
Service cost	341	3	488	214
Interest costs on benefits obligation	234	0	661	41
Net cost of the benefits recognized in the statement of profit or loss	575	3	1,149	255
Net actuarial (gains)/ losses recognized in the period	(856)	0	1,593	0
TOTAL COST OF THE BENEFITS	(281)	3	2,742	255

Below are reported the data relating to the average number of the Group's employees and of the workers provided to the Group by Manutencoop Società Cooperativa:

	For the 9 months ended	
	30 September 2015	30 September 2014
Executives	58	63
Office workers	1,417	1,615
Manual workers	14,814	14,136

	For the 9 months ended	
	30 September 2015	30 September 2014
AVERAGE STAFF	16,290	15,815

The average number of leased employees provided to the Group by Manutencoop Società Cooperativa was equal to no. 536 units at 30 September 2015 (30 September 2014: no. 581 units).

15. PROVISIONS FOR RISKS AND CHARGES

Below are reported the breakdown and changes in provisions for risks and charges for the period ended 30 September 2015:

	Risks on investments	Risks on job orders	Pending disputes	Tax litigation	Agents' indemnity leave	Severance provision	Bonuses	Other provisions	Total
At 1 January 2015	60	6,264	10,268	685	177	11,726	2,544	1,208	32,932
Accruals	6	1,176	2,198				330	24	3,734
<i>of which discontinued operations</i>		100							100
Utilizations		(503)	(1,312)	(132)	(3)	(4,876)	(1,446)	(110)	(8,382)
<i>of which discontinued operations</i>		(25)							(25)
Unused and reversed		(134)	(743)				(106)	(61)	(1,044)
<i>of which discontinued operations</i>									0
Other		(14)				(70)			(84)
At 30 September 2015	66	6,788	10,412	553	174	6,780	1,321	1,061	27,155
<i>At 30 September 2015:</i>									
<i>Current</i>	66	6,369	623	553	(0)	6,780	1,076	23	15,489
<i>Non-current</i>	0	420	9,789	0	174	0	246	1,038	11,666
<i>At 31 December 2014:</i>									
<i>Current</i>	60	5,873	661	685	0	11,726	1,503	51	20,559
<i>Non-current</i>	0	391	9,607	0	177	0	1,041	1,157	12,373

Provision for risks on investments

The item, amounting to € 66 thousand at 30 September 2015, includes the provision for unrecoverable future losses of Group companies and fully related to the subsidiary Alisei S.r.l. in liquidation.

Provision for risks on job orders

This provision includes, at consolidated level:



- › estimated risks relating to potential disputes with customers, on the report of works;
- › estimated penalties charged by customers;
- › estimated costs to complete job orders, in respect of which no additional revenues will be paid.

The balance at the period end was equal to € 6,788 thousand, against accruals of € 1,176 thousand, in addition to uses, releases and other changes that entailed a decrease of € 652 thousand in the provision.

Provision for pending disputes

At the end of the financial year, the company assesses the risk of having to pay future compensation in the event of unsuccessful legal disputes with customers, suppliers and employees. During the half-year ended 30 September 2015 the provision reported increases for accruals totalling € 2,198 thousand and decreases for uses, releases and other changes of € 2,055 thousand.

Accruals were mainly recognized to cover risks of MFM S.p.A. for € 1,546 thousand, of Servizi Ospedalieri S.p.A. for € 477 thousand. Utilization and reversal in the period, totalling € 2,055 thousand, refer to the provisions recorded in previous years due to the settlement of disputes with suppliers and legal proceedings with other parties.

Severance provision

This provision relates to the amounts due for severance and employee redundancy costs, as part of the restructuring plans implemented by some Group companies over the last few years. At 31 December 2014 the Group had recognized provisions totalling € 11,726 thousand (of which € 6,730 thousand in MFM S.p.A., € 2,707 thousand in Telepost S.p.A., € 87 thousand in Manutencoop Private Sector Solutions S.p.A., € 280 thousand in MACO S.p.A. and € 1,923 thousand in Servizi Ospedalieri S.p.A.). In 2015 there were uses of € 4,876 thousand (€ 3,916 thousand in MFM S.p.A.).

Provision for bonuses

This provision includes accrual for future payments in relation to the bonus system adopted by the Group in favour of the top and middle management. As early as in the course of 2014 this incentive plan was not applied and, therefore, there was an allocation of the residual amounts. Changes that occurred during the period ended 30 September 2015 comprised new accruals for € 330 thousand and uses and releases for a total of €1,552 thousand.

16. TRADE PAYABLES, ADVANCES FROM CUSTOMERS AND OTHER CURRENT LIABILITIES

The table below sets forth the breakdown of the item as at 30 September 2015 and 31 December 2014:

	30 September 2015	of which to related parties	31 December 2014	of which to related parties
Trade payables	319,726		347,061	4
Trade payables to third parties	319,726	0	347,061	4
Trade payables to Manutencoop Cooperativa	7,651	7,651	10,897	10,897
Trade payables to associates within 12 months	16,806	16,806	15,798	15,798
Trade payables to related parties	24,457	24,457	26,695	26,695
Advances from customers and payables for work to be performed	10,667	2	7,065	0
TRADE PAYABLES AND ADVANCES FROM CUSTOMERS	354,850	24,459	380,821	26,699
Payables to directors and statutory auditors	559		706	0
Tax payables	9,963		44,292	0
Payables to social security within 12 months	7,401		9,152	0
Collections on behalf of TJA (<i>"Associazione temporanea di Imprese"</i>)	8,373		11,859	0
Payables to employees within 12 months	54,643		47,149	0
Other payables within 12 months	9,308		6,429	0
Property collection on behalf of customers	2,176		2,176	0
Other current operating payables to third parties	92,423	0	121,763	0
Other current payables to Manutencoop Cooperativa	48	48	80	80
Other payables to associates	742	742	701	701
Other current operating payables to the related parties	790	790	781	781
Accrued expenses	10		6	0
Deferred income	1,073		1,074	0
Accrued expenses and deferred income	1,083	0	1,080	0
OTHER CURRENT LIABILITIES	94,296	790	123,624	781

Trade payables do not accrue interest and are settled for, on average, 90/120 days from the invoice date. The other are non-interest bearing payables and are settled, on average, after 30 days, excluding payables due to employees for accrued 13th and 14th monthly pay and holidays paid at 6 months on average, and the amounts due to the Tax Authorities for deferred VAT payments settled at the moment of collection of the related trade receivables.

Trade payables and advances from customers as at 30 September 2015 amounted to € 354,850 thousand against a balance at 31 December 2014 of € 380,821 thousand.

Other current operating payables showed a balance of € 94,296 thousand at 30 September 2015 and are mainly made up of the following items:

- › payables to employees of € 54,643 thousand, including the current monthly salaries to be paid in the months after the closing of the financial year, as well as payables for additional monthly salary to be paid (a portion of the 14th salary, to be paid in the month of July, and of the 13th salary, to be paid every year in December). Furthermore, the corresponding payables to social security institutions were recognized for € 7,401 thousand.



- › in payables due to tax authorities for € 9,963 thousand, mainly related to the balance of the VAT payables due from subsidiaries of the Group and the payable relating to the IRPEF of employees (€ 44,292 thousand at 31 December 2014).
- › collections on behalf of Temporary Associations of Companies for € 8,373 thousand, which relate to the amounts collected by the Group, on behalf of third parties, mainly relating to job orders under CONSIP agreement.

17. COMMITMENTS AND CONTINGENT LIABILITIES

Financial lease

The Group signed financial leases primarily for plant and machinery used in the production processes of the *Laundering&Sterilisation* SBU and for motor vehicles. The table below details the amount of future rental fees deriving from financial leases and the current value of these fees:

	30 September 2015		31 December 2014	
	Rental fees	Current value of rental fees	Rental fees	Current value of rental fees
Within one year	661	605	877	775
From one year to five years	1,035	988	1,492	1,408
After five years	50	49	109	105
TOTAL LEASE FEES	1,747	1,642	2,478	2,288
Financial charges	(104)		(189)	
CURRENT VALUE OF LEASE FEES	1,642	1,642	2,288	2,288

At 30 September 2015, the Group granted sureties to third parties for:

- › guarantees in favour of associates amounting to € 18,544 thousand (31 December 2014: € 18,075 thousand);
- › other sureties granted to third parties: i) to ensure the correct fulfilment of contract obligations in place with customers amounting to € 246,239 thousand (31 December 2014: € 231,701 thousand) ii) to replace security deposits required to activate utilities or for lease contracts, as well as for VAT refunds from Inland Revenue Agency, for a total amount of € 2,288 thousand (31 December 2014: € 1,792 thousand).
- › guarantees in favour of Factoring Agencies amounting to € 2,104 thousand (31 December 2014: € 2,104 thousand), to ensure correct fulfilment of factoring contracts.

Guarantees given within the bond issue

The Parent Company MFM S.p.A. and the subsidiaries Servizi Ospedalieri S.p.A. and Manutencoop Private Sector Solutions S.p.A. have issued, in favour of bondholders, the following collaterals:

- › first-recorded pledge on the shares held by MFM S.p.A. in Manutencoop Private Sector Solutions S.p.A. and in Servizi Ospedalieri S.p.A., equal to 100% of the capital of the same;
- › assignment as security of receivables from private customers claimed by MFM S.p.A. and Manutencoop Private Sector Solutions S.p.A.. At 30 September 2015 the receivables assigned as security amounted to € 77,409 thousand (€ 77,793 thousand at 31 December 2014);
- › execution of a deed of pledge on the current accounts held with Unicredit S.p.A., which were credited with the amounts collected from private customers assigned as security. The balance of these current accounts at 30 September 2015 was equal to € 9,282 thousand;
- › the release by Servizi Ospedalieri S.p.A. and Manutencoop Private Sector Solutions S.p.A. of a personal security for an overall maximum amount of € 48,411 thousand and € 16,907 thousand at 30 September 2015.

The guarantees listed above may be enforced by the counterparties only in the case that one of the events of default envisaged in the abovementioned contracts occurs; up to the occurrence of the same, the assets covered by the guarantee are fully available to the Group. At 30 September 2015 no events of default had occurred.

18. MANAGEMENT OF FINANCIAL RISKS

The management of borrowing and the relative risks (mainly interest rate and liquidity risks) is carried out centrally by the financial department of the Group on the basis of guidelines that are approved by the Parent Company's Management Board and which are reviewed periodically. The main aim of these guidelines is to ensure that the liabilities structure is in line with the composition of the balance sheet assets in order to maintain a high degree of financial solidity.

In 2013 the Parent Company issued secured high yield bonds due 2020, which radically revised the composition of the sources of financing. The bond issue that has been described has then rationalised our financial debt structure with a view to greater future financial stability that is more consistent with medium- and long-term strategic growth and development targets. The traditional financing instruments used by the Group Companies are made up of:

- › short-term loans and revolving assignment of trade receivables without recourse transactions with the aim of funding working capital. The revolving programmes for the assignment in place with Credit Agricole Corporate and Investment Bank and Banca IMI have been abandoned as early as in the 2013 financial year, together with the very short-term credit lines used for contingent cash requirements.

- › medium- and long-term loans with long-term amortization plans to cover investments in non-current assets and in acquisitions of companies and business units.

The Group also uses trade payables deriving from operations as financial instruments. It is not Group policy to trade in financial instruments.

The Group's financial instruments involves a classification at the three levels stated in IFRS 7. The fair value hierarchy has the following three levels:

- › Level 1: prices quoted on active markets for similar liabilities and assets.
- › Level 2: prices calculated through information obtained from observable market data.
- › Level 3: prices calculated through information other than observable market data.

The table below shows the hierarchical levels for each class of financial asset measured at fair value on 30 September 2015 and 31 December 2014:

	Hierarchy Level				Hierarchy Level			
	30 September 2015	Level 1	Level 2	Level 3	31 December 2014	Level 1	Level 2	Level 3
Financial assets measured at fair value through profit or loss								
Financial assets, securities and other non-current financial assets	163		163		163		163	
- of which securities held to maturity	163		163		163		163	
Available for sale financial assets								
Financial assets and other current financial assets	0		0		0		0	
- of which hedging derivatives	0		0		0		0	
- of which non-hedging derivatives	0		0		0		0	
TOTAL FINANCIAL ASSETS	163		163		163		163	

Any additional financial assets resulting from the Statement of Financial Position have not been measured at fair value.

The Group has no financial liabilities measured at fair value as of September 2015 and 31 December 2014. In the 2015 financial year there were no transfers from one fair value measurement level to another. There were no changes in the designation of financial assets that entailed any being classified differently.

The Group has no credit security instruments to mitigate credit risk. The carrying amount of the financial assets, therefore, represents its potential credit risk.

Management of capital

The main objective of the Group's policy for the management of its capital is to ensure that a solid credit rating and sound capital ratios are maintained in order to support its activities and maximize shareholder value.

The Group manages and modifies capital structure according to changes in economic conditions. In order to maintain or adjust capital structure, the Group may change the amounts of shareholder dividends, repay capital or issue new shares.

The Group checks its indebtedness ratio comparing its net debt with the sum of its total assets and its net liabilities: interest-paying loans, trade payables, other payables and the employee termination indemnity in its net liabilities, net of cash and cash equivalents.

	30 September 2015	31 December 2014
Employee termination indemnity	19,417	21,207
Interest-bearing financial loans	344,031	405,229
Trade payables and advances from customers	354,850	380,821
Other current liabilities	94,295	123,624
Other current financial liabilities	2,284	2,284
Cash and cash equivalents	(55,247)	(113,382)
Current financial assets	(6,614)	(3,501)
Total Net Debt	753,016	816,283
Equity attributable to equity holders of the parent	342,656	334,224
Profit of the period attributable to equity holders of the parent	(7,625)	(12,354)
Total Capital	335,031	321,870
EQUITY AND NET DEBT	1,088,047	1,138,153
Indebtedness ratio	69.2%	71.70%

A 2.5% change was recorded in the debt ratio compared to 31 December 2014, which was mainly due to a reduction of € 63.3 million in net debt compared to a limited capital increase of € 13.2 million.

19. OPERATING SEGMENTS

The services provided by the MFM Group can be divided into three primary areas of business, which coincide with the Strategic Business Units (SBU) where business is channelled. The latter is not affected by significant seasonality factors.

The SBUs identified coincide with the CGUs where the Group's activities are conducted and are summarised below.



SBU Facility Management

The Facility Management Segment offers a collection of logistic and organizational support services targeted at users of properties and aimed to optimize the management of property-related activities.

The so-called “traditional” Facility Management services provided by the MFM Group include the following activities:

- › Cleaning;
- › Technical Services;
- › Landscaping.

Cleaning activity includes cleaning and hygiene services, sanitation, disinfection, pest control and rat extermination, collection, transport and disposal of hospital waste and employs the highest number of Group employees.

The so-called “Technical Services” encompass the management, running and maintenance services of property-related systems (including heating and air conditioning systems, electrical systems, lifts, fire prevention and safety systems), including therein:

- › design and implementation of redevelopment and adjustment work into line with the safety legislation;
- › design and installation of devices for energy saving and for the reduction of emissions of polluting agents into the atmosphere.

Finally, a third type of activities attributable to the Facility Management service rendered by the Group is the so-called Landscaping, i.e. a service for the maintenance of green spaces, which include both the planning and implementation of maintenance of properties’ green areas, and services for the area.

Starting from 2008, as a consequence of the diversification and horizontal integration strategy, the Group expanded its range of services through a series of acquisitions, providing certain specialist facility management services alongside its “traditional” Facility Management services, such as:

- › services related to building security;
- › public lighting services;
- › mail services;
- › document management.

SBU Laundering & Sterilization

The so-called Laundering and Sterilization is an industrial activity given in support of health care activities. The activity, provided by the MFM Group, in particular through Servizi Ospedalieri S.p.A. and its subsidiaries, mainly involves (i) the rental and industrial laundering of bed linens, packaged linen and mattress provider (linen rental and industrial laundering), (ii) sterilization of linen and (iii) sterilization of surgical equipment.

Laundering&Sterilization services provided by the Group include the following activities:

- › collection and distribution of linen in the individual departments;
- › management of the linen rooms in the health care facilities;
- › supply of disposable items;
- › rental of linen with special materials for operating rooms;
- › acceptance, treatment, sterilization and redelivery of surgical instruments;
- › rental of surgical instruments;
- › creation and management of sterilization systems.

SBU Other

The Other activities SBU includes all the remaining activities of the Group, i.e. all building operations, after the exit from the Project Management and Energy Management businesses as a result of the transfer of the subsidiary Energyproject S.r.l. to third parties in the first quarter of 2014. The Building activities that consist of construction projects, not particularly significant in respect of total Group production, also carried out on behalf of other Manutencoop Group companies, as well as, on occasion, to support facility management activities where, as part of non-ordinary maintenance works, small building works are also necessary.

The following table shows the economic results by segment for the periods ended 30 September 2015 and 30 September 2014:

	Facility Management	Laundering & Sterilization	Other Activities	Eliminations	Total
Segment revenues	594,017	103,728	1,915	(3,058)	696,602
Segment costs	(559,493)	(93,821)	(2,171)	3,058	(652,426)
Operating income (loss) by segment	34,525	9,907	(256)	0	44,176
Share of net profit of associates	1,588	476			2,604
Net financial charges					(26,779)
Profit before taxes					19,461
Income taxes					(10,037)
Profit (loss) from discontinued operations	(1,796)				(1,796)
NET PROFIT FOR THE PERIOD ENDED 30 SEPTEMBER 2015					7,629

	Facility Management	Laundering & Sterilization	Other Activities	Eliminations	Total
Segment revenues	605,563	106,650	5,663	(2,508)	715,368
Segment costs	(570,715)	(96,035)	(6,158)	2,508	(670,400)
Operating income (loss) by segment	34,848	10,615	(495)	44,968	34,065
Share of net profit of associates	578	89			667

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

	Facility Management	Laundering & Sterilization	Other Activities	Eliminations	Total
Net financial charges					(29,264)
Profit before taxes					16,371
Income taxes					(14,002)
Profit (loss) from discontinued operations	206				206
NET PROFIT FOR THE PERIOD ENDED 30 SEPTEMBER 2014 RESTATED					2,575

Below are reported the data related to assets and liabilities by operating segments of the Group at 30 September 2015 and 31 December 2014.

	Facility Management	Laundering & Sterilization	Other Activities	Eliminations	Total
Assets allocated to the segment	531,852	130,375	2,685	(2,179)	662,733
Goodwill	358,693	11,763			370,456
Investments	27,002	5,747	852		33,600
Assets classified as held for sale	5,109				5,109
Other assets not allocated and related taxes					133,801
SEGMENT ASSETS AT 30 SEPTEMBER 2015	922,655	147,884	3,537	(2,179)	1,205,699
Liabilities allocated to the segment	433,438	61,020	3,439	(2,179)	495,718
Other liabilities not allocated and related taxes					366,660
SEGMENT LIABILITIES AT 30 SEPTEMBER 2015	433,438	61,020	3,439	(2,179)	862,378

	Facility Management	Laundering & Sterilization	Other Activities	Eliminations	Total Restated
Assets allocated to the segment	564,369	139,484	5,125	(2,267)	706,712
Goodwill	358,097	11,763			369,860
Investments	26,611	5,270	852		32,733
Assets classified as held for sale	5,003				5,003
Other assets not allocated and related taxes					198,482
SEGMENT ASSETS AT 31 DECEMBER 2014	954,080	156,518	5,976	(2,267)	1,312,790
Liabilities allocated to the segment	485,668	69,015	6,170	(2,267)	558,585
Other liabilities not allocated and related taxes					419,299
SEGMENT LIABILITIES AT 31 DECEMBER 2014	485,668	69,015	6,170	(2,267)	977,884

20. RELATED PARTIES TRANSACTIONS

Related party transactions were performed under normal market conditions, i.e. in line with conditions that would be applied between aware and independent parties. Market prices are applied to both commercial and financial transactions.

Non-interest bearing loans are only disbursed in the case of pro-quota financing granted by syndicated shareholders to consortium companies. These loans were, however, discounted in the financial statements of the Parent Company MFM S.p.A..

The Parent Company not only provides technical-production services relating to the core business, but also administrative and IT services for certain Group companies.

The Parent Company also has some administrative, financial and lease service contracts in place with its parent company Manutencoop Società Cooperativa.

The main contracts in place with other MFM Group companies, controlled by Manutencoop Società Cooperativa, with the latter and its subsidiaries, are shown below:

- › MFM signed a contract with associate Roma Multiservizi S.p.A. on the basis of which it is committed to provide an Information System service. The contract, expiring on 31 December 2014, was extended for additional 12 months and makes provision for an annual consideration of € 850 thousand.
- › Manutencoop Cooperativa sub-leased to MFM S.p.A. the part of the property located in Zola Predosa, via Poli no. 4 (BO), for office use. The duration of the lease has a 5-year term and is tacitly renewable, except in the event of termination by one of the parties. Annual rent is expected to be € 1,722 thousand, to be paid in 12 monthly instalments.
- › The affiliate company Manutencoop Immobiliare S.p.A. leased to Sicura S.r.l. Group the property located in Vicenza (VI), at via Zamenhof 363, for use as offices/warehouse. The duration of the lease has a 6-year term and is tacitly renewable, except in the event of termination by one of the parties. Annual rent is expected to be € 390 thousand, to be paid in 12 monthly instalments.
- › The affiliate company Manutencoop Immobiliare S.p.A. leased to MFM S.p.A. the part of the property located in Mestre (VE), via Porto di Cavergnago no. 6, for office use. The duration of the lease has a 6-year term and is tacitly renewable, except in the event of termination by one of the parties. Annual rent is expected to be € 348 thousand, to be paid in 12 monthly instalments.
- › On 6 July 2007, MFM S.p.A. signed a framework agreement with its parent company, Manutencoop Cooperativa, in order to regulate the essential contents of subsequent personnel leases from Manutencoop Cooperativa to MFM S.p.A, pursuant to Title III, Chapter I of Legislative Decree 276/2003. The contract has a five-year term, and is tacitly renewed, unless terminated by one of the parties. As a result of said agreement, which has the legal nature of a legislative contract that does not provide rights to third parties, MFM and the parent company Manutencoop Cooperativa set out the



conditions that regulate any future contracts for the leasing of shareholding personnel of Manutencoop Cooperativa, and the operating rules for establishing and resolving said contracts.

- › Manutencoop Cooperativa is committed, on the basis of contracts stipulated with the individual companies of the MFM Group, to preparing pay packets.
- › MFM S.p.A. signed agreements with Manutencoop Cooperativa and its subsidiaries, for the provision of tax consultancy services.

The breakdown of the balances relating to the transactions carried out by the Group Companies with related parties is provided in Annex III attached to the Interim Report on Operations.

The MFM Group is subject to the management and coordination activities of Manutencoop Società Cooperativa.

21. SUBSEQUENT EVENTS AFTER THE END OF THE PERIOD

SMAIL S.p.A. was classified as held for sale in accordance with IFRS 5 in the financial statements for the period ended on 31 December 2014, since negotiations with a third party had then begun with a view to the sale of this public lighting company. The negotiations led to a preliminary agreement for the sale of SMAIL S.p.A. during the first 9 months of 2015 which was followed by the completion of the final closing on November 13, 2015, completing a process of the disposal of a business – public lighting – which management has defined as non-strategic for the Group's future development.

Zola Predosa, 13 November 2015

The Chairman of the Management Board

Claudio Levorato

ANNEX I

GROUP COMPANIES

PARENT COMPANY

Name	Registered Office	City
Manutencoop Facility Management S.p.A.	Via Poli no. 4	Zola Predosa (BO)

SUBSIDIARIES CONSOLIDATED ON A LINE-BY-LINE BASIS

Name	Registered Office	City	% Held	Type
CO.GE.F. Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	80%	Subsidiary
Consorzio Igiene Ospedaliera Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	66.66%	Subsidiary
Consorzio Servizi Toscana Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
Evimed S.r.l.	Via Zamenhof 363	Vicenza	90%	Subsidiary
Ferraria Soc. cons. a r.l.	Via Poli 4	Zola Predosa (BO)	69%	Subsidiary
Firing S.r.l.	Via Luigi Meraviglia 31	Lainate (MI)	65%	Subsidiary
Global Oltremare Soc.Cons. r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
ISOM Lavori Soc. Cons.rl	Via Poli 4	Zola Predosa (BO)	62.71%	Subsidiary
ISOM Gestione Soc. Cons.rl	Via Poli 4	Zola Predosa (BO)	52.97%	Subsidiary
KANARIND Soc. Cons.rl	Via Poli 4	Zola Predosa (BO)	62.43%	Subsidiary
Leonardo S.r.l.	Via Zamenhof 363	Vicenza	100%	Subsidiary
Logistica Sud Est Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
MACO S.p.A.	Via Poli 4	Zola Predosa (BO)	100%	Subsidiary
Manutencoop Private Sector Solutions S.p.A.	Via Poli 4	Zola Predosa (BO)	100%	Subsidiary
MCF servizi Integrati Soc. cons. a r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
Palmanova Servizi Energetici Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
Protec S.r.l.	Via Zamenhof 363	Vicenza	100%	Subsidiary
S.AN.CO S.c.a.r.l.	Via A. Saffi, 51	Bologna	100%	Subsidiary
S.AN.GE S.c.a.r.l.	Viale Piero Alberto Pirelli 21	Milan	89%	Subsidiary
San Gerardo Servizi Soc. Cons. r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
Servizi Brindisi Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	52%	Subsidiary
Servizi l'Aquila Soc. Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	60%	Subsidiary
Servizi Ospedalieri S.p.A.	Via Calvino 33	Ferrara	100%	Subsidiary
Servizi Sanitari Sicilia Soc.Cons.a r.l.	Via Calvino 33	Ferrara	70%	Subsidiary
Servizi Taranto Soc.Cons. a.r.l.	Via Poli 4	Zola Predosa (BO)	60.08%	Subsidiary
Sicura S.p.A.	Via Zamenhof 363	Vicenza	80%	Subsidiary
Società Manutenzione Illuminazione S.p.A. (SMAIL)	Via Poli 4	Zola Predosa (BO)	100%	Subsidiary
Telepost S.p.A.	Via Poli 4	Zola Predosa (BO)	100%	Subsidiary

JOINT VENTURES ACCOUNTED FOR UNDER THE EQUITY METHOD

Name	Registered Office	City	% Held	Type
AMG S.r.l.	SS Laghi di Avigliana 48/a	frazione Roata Raffo Busca (CN)	50%	Joint Venture
Cardarelli Soc.cons.r.l.	S.S. Appia 7 bis Km. 11,900 Zona A.s.i. Aversa Nord	Carinaro (CE)	60%	Joint Venture
CO. & MA. Soc. Cons. a r.l.	Via del Parco n. 16	Tremestieri Etneo (CT)	50%	Joint Venture
DUC Gestione Sede Unica Soc.cons.r.l.	Via Poli 4	Zola Predosa (BO)	49%	Joint Venture
EOS Hijyen Tesis Hizmetleri Saglik Insaat Servis Muhendislik A.S.	Üniversiteler Mahallesi, Bilkent Plaza, A3 Blok, n. 4	Çankaya/ Ankara	50%	Joint Venture
Legnago 2001 Soc.cons.r.l.	Via Poli 4	Zola Predosa (BO)	50%	Joint Venture
Malaspina Energy Soc.cons.r.l.	Via Varesina 118	Lurate Caccivio (CO)	50%	Joint Venture
Servizi Luce Soc.Cons.r.l.	Via Poli 4	Zola Predosa (BO)	50%	Joint Venture
Servizi Sportivi Brindisi Soc.cons.r.l.	Via Licio Giorgieri 93	Rome	50%	Joint Venture

ASSOCIATES AND OTHER COMPANIES ACCOUNTED FOR UNDER THE EQUITY METHOD

Name	Registered Office	City	% Held	Type
Alisei S.r.l. in liquidation	Via Cesari 68/1	Modena	100%	In liquidation
Bologna Gestione Patrimonio Soc.Cons. r.l.	Via della Cooperazione 9	Bologna	27.58%	Associate
Bologna Multiservizi Soc.Cons. r.l.	Via Del Lavoro 23/4	Casalecchio di Reno (BO)	39%	Associate
Bologna Più' Soc.Cons.r.l in liquidation	Via M.E. Lepido 182/2	Bologna	25.68%	In liquidation
Consorzio Imolese Pulizie Soc. Cons. a r.l in liquidation	Via Poiano 22	Imola (BO)	60%	In liquidation
CO.M.I. S.r.l. in liquidation	Piazza De Calderini 2/2	Bologna	40%	In liquidation
Como Energia Soc.Cons. r.l.	Via Pietro Strazzi 2	Como	30%	Associate
Consorzio Leader Soc.Cons. r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	50%	In liquidation
Consorzio Polo Sterilizzazione Integrata a r.l.	Via Facciolati 84	Padua	60%	Associate
Consorzio Sermagest Soc.Cons. a r.l. in liquidation	Via Filippo Corridoni 23	Rome	60%	In liquidation
F.Ili Bernard S.r.l.	Stradella Aquedotto 21	Bari	20%	Associate
Geslotto6 Soc.Cons. r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	55%	In liquidation
Gico System S.r.l.	Via Finelli 8	Calderara di Reno (BO)	20%	Associate
Global Provincia Di Rimini Soc.Cons. r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	42.40%	In liquidation
Global Riviera Soc.Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	30.66%	Associate
Global Vicenza Soc.Cons. a r.l.	Via Grandi 39	Concordia Sulla Secchia (MO)	41.25%	Associate
Gymnasium Soc.Cons. r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	68%	In liquidation
GRID Modena S.r.l.	Via Divisione Acqui, 129	Modena (MO)	23%	Associate
Iniziativa Produttive Piemontesi S.r.l.	Corso Einaudi 18	Turin	24.75%	Associate
Livia Soc.Cons. a r.l. in liquidation	Via Roma 57/B	Zola Predosa (BO)	34.10%	Associate
Logistica Ospedaliera Soc. Cons. a r.l	Via C. Alberto Dalla Chiesa 23/I	Caltanissetta (CL)	45%	Associate

Name	Registered Office	City	% Held	Type
Newco Duc Bologna S.p.A.	Via M.E. Lepido 182/2	Bologna	24.90%	Associate
Palazzo della Fonte S.c.p.a.	Via Calamandrei, 255	Arezzo (AR)	33.30%	Associate
PBS Soc.Cons. r.l. in liquidation	Via G. Negri 10	Milan	25%	Associate
Progetto ISOM S.p.A.	Via Poli 4	Zola Predosa (BO)	36.98%	Associate
Roma Multiservizi S.p.A.	Via Tiburtina 1072	Rome	45.47%	Associate
San Martino 2000 Soc.Cons. a r.l.	Via al Molo Vecchio	Calata Gadda (GE)	40%	Associate
Savia Soc.Cons. a r.l.	Via B. Vanzetti 1	Forlì	49.11%	Associate
Società Consortile Adanti Manutencoop a r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	50%	In liquidation
Serena S.r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	50%	In liquidation
Se.Ste.Ro S.r.l.	Via San Pietro 59/B	fraz. Castellina - Soragna (PR)	25%	Associate
Servizi Marche Soc. Cons. a r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	60%	In liquidation
Servizi Napoli 5 Soc.Cons. a r.l.	Via Poli 4	Zola Predosa (BO)	45%	Associate
Servizi Sanitari Treviso Soc.Cons.a r.l.	Via al Molo Vecchio	Calata Gadda (GE)	40%	Associate
Sesamo S.p.A.	Via C. Pisacane 2	Carpi (MO)	20.91%	Associate
Simagest 2 Soc. Cons. a r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	90%	In liquidation
Simagest 3 Soc. Cons. a r.l. in liquidation	Via Poli 4	Zola Predosa (BO)	89.99%	In liquidation
Synchron Nuovo San Gerardo S.p.A.	Via Poli 4	Zola Predosa (BO)	35.82%	Associate
Steril Piemonte Soc.Cons. r.l.	Corso Einaudi 18	Turin	25%	Associate
Tower Soc.Cons. a r.l. in liquidation	Via Zanardi 372	Bologna	20.17%	Associate

ANNEX II

VALUATION OF INVESTMENTS USING THE EQUITY METHOD

	%	Net Book Value, December 31, 2014	Changes of the period				Net Book Value, September 30, 2015	Book value	Investment Provision
			Additions/Disposals	Dividends	Share of net profit / Write-downs	Provision	Reserves		
Alisei s.r.l. in liquidation	100%	(60)	(5)				(65)		(65)
A.M.G. S.r.l.	50%	2,200			47		2,244	2,244	
Bologna Gestione Patrimonio	27.58%	6					6	6	
Bologna Multiservizi Soc.Cons. a r.l.	39%	4					4	4	
Bologna Più Soc.Cons. a R.L.	25.68%	5					5	5	
Cardarelli Soc.Cons. a r.l.	60%	5					5	5	
Co. & Ma. Soc.Cons. a r.l.	50%	5					5	5	
Como Energia Soc.Cons. a R.L.	30%	11					11	11	
Consorzio Imolese Pulizie Soc. Cons. a r.l. in liquidation	60%	6					6	6	
Consorzio Leader Soc.Cons. a r.l. in liquidation	50%	5					5	5	
Consorzio Polo sterilizzazione Integrata	60%	23					23	23	
Consorzio Sermagest in liquidation	60%	0					0	0	
Costruzione Manutenzione Immobili	40%	84					84	84	
DUC Gestioni Soc.Cons. a r.l.	49%	10					10	10	
EOS Hijyen Tesis Hizmetleri Saglik Insaat Servis Muhendislik A.S.	50%	50					50	50	
F.Ili Bernard S.r.l.	20%	808			418		1,226	1,226	
Geslotto 6 soc. cons. a r.l.	55%	50					50	50	
GICO Systems S.r.l.	20%	59			8		67	67	
Global Provincia di Rimini Soc.Cons. a r.l.	42.40%	4					4	4	
Global Riviera	30.66%	9					9	9	

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

	%	Net Book Value, December 31, 2014	Changes of the period					Net Book Value, September 30, 2015	Book value	Investment Provision
			Additions/Disposals	Dividends	Share of net profit / Write-downs	Provision	Reserves			
Soc.Cons. a r.l.										
Global Vicenza Soc.Cons. a r.l.	41.25%	4						4	4	
Gymnasium soc. Cons. A r.l. in liquidation	68%	7						7	7	
GRID Modena S.r.l.	23%	24						24	24	
Headmost Division Service FM S.p.A.	25%	0						0	0	
IPP S.r.l.	25%	453			(8)			446	446	
Legnago 2001 Soc. Cons. a r.l.	50%	5						5	5	
LIVIA Soc. Cons. a r.l.	34.10%	3						3	3	
Logistica Ospedaliera Soc. Cons. a r.l.	45%	5						5	5	
Malaspina Energy Soc. Cons. a r.l.	50%	50						50	50	
Newco DUC Bologna S.p.A.	24.90%	(160)			156		172	167	167	
P.B.S. Soc.Cons. a r.l. in liquidation	25%	25						25	25	
Palazzo della Fonte S.c.p.a.	33.30%	8,000						8,000	8,000	
Progetto ISOM S.p.A.	36.98%	1,929			77			2,006	2,006	
Progetto Nuovo Sant'Anna S.r.l.	24%	1,653	(1,552)		(72)		(28)	0	0	
ROMA Multiservizi S.p.A.	45.47%	7,330			649		43	8,022	8,022	
San Martino 2000 Soc.Cons. a r.l.	40%	4						4	4	
Savia soc.cons.a.r.l.	49.11%	5						5	5	
Società Consortile Adanti										
Manutencoop a r.l. in liquidation	50%	10						10	10	
SE.SA.MO. S.p.A.	20.91%	1,259			427			1,686	1,686	
Se.Ste.Ro S.r.l.	25%	144			21			165	165	
Serena S.r.l.	50%	9						9	9	
Servizi Luce Soc. Cons. a r.l.	50%	5						5	5	
Servizi Marche soc.Cons. a r.l. in liquidation	60%	6						6	6	
Servizi Napoli 5 Soc. Cons. a r.l.	45%	5						5	5	
Servizi Sanitari Treviso (SE.SA.TRE)	40%	8						8	8	
Servizi Sportivi Brindisi Soc. Cons. a r.l.	50%	5						5	5	
Simagest 2 Soc.Cons.a r.l. in liquidation	90%	45						45	45	

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

	%	Net Book Value, December 31, 2014	Changes of the period				Net Book Value, September 30, 2015	Book value	Investment Provision	
			Additions/Disposals	Dividends	Share of net profit / Write-downs	Provision	Reserves			
Simagest Soc.Cons. a r.l. in liquidation	89.99%	45						45	45	
Synchron Nuovo San Gerardo S.p.A.	35.82%	4,151			344			4,494	4,494	
Steril Piemonte Soc. Cons. a r.l.	25%	1,000						1,000	1,000	
Tower Soc.Cons. a r.l.	20.17%	20						20	20	
UFS – United Facility Solutions SA	33.33%	0						0	0	
NET BOOK VALUE		29,330	(1,556)		2,064		187	30,024	30,088	(65)

ANNEX III

RELATED PARTY TRANSACTIONS

PARENT COMPANY

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
Manutencoop Società Cooperativa	30-Sept-14 Restated	301	28,326		64	31-Dec-14	113	21,492	10,897	170
	30-Sept-15	142	24,188		9	30-Sept-15	78	23,018	7,637	42

ASSOCIATES AND JOINT-VENTURES

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
Alisei s.r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	3			1
	30-Sept-15					30-Sept-15	3			1
AMG S.r.l.	30-Sept-14 Restated	8	194	3		31-Dec-14	19	504	106	
	30-Sept-15		189	2		30-Sept-15	19	502	128	
Bologna Gestione Patrimonio Soc.Cons. a r.l.	30-Sept-14 Restated	56	86			31-Dec-14	198		124	
	30-Sept-15	36	58			30-Sept-15	200		157	
Bologna Multiservizi Soc.Cons. a r.l.	30-Sept-14 Restated	105	488			31-Dec-14	174		1,687	
	30-Sept-15					30-Sept-15	195		1,509	
Bologna Più Soc.Cons.a r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	(2)	39	13	
	30-Sept-15					30-Sept-15	(2)	39	13	
Cardarelli Soc. Cons. a r.l.	30-Sept-14 Restated		1,064			31-Dec-14			402	
	30-Sept-15		1,556			30-Sept-15			894	
Como Energia Soc.Cons.a r.l.	30-Sept-14 Restated		620			31-Dec-14			599	
	30-Sept-15		704			30-Sept-15			750	
Consorzio Imolese Pulizie soc.Cons. in liquidation	30-Sept-14 Restated					31-Dec-14	138	36	48	
	30-Sept-15					30-Sept-15	49	36	48	
Consorzio Leader Soc. Cons. a r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	14		6	
	30-Sept-15					30-Sept-15	14		28	
Consorzio Sermagest Soc.Cons.a r.l. in	30-Sept-14 Restated					31-Dec-14				

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
liquidation	30-Sept-15					30-Sept-15				
CO.& MA. Soc. Cons. a r.l.	30-Sept-14 Restated	270	947			31-Dec-14	439	20	1,094	
	30-Sept-15	270	696			30-Sept-15	270	20	1,520	
DUC Gestione Sede Unica Soc. Cons. a r.l.	30-Sept-14 Restated	3,844	1,852			31-Dec-14	5,449		851	
	30-Sept-15	3,970	1,917			30-Sept-15	5,122		1,029	(143)
EOS Hijyen Tesis Hizmetleri Saglik Insaat Servis Muhendislik A.S.	30-Sept-14 Restated	41				31-Dec-14	116	182	387	62
	30-Sept-15	52			10	30-Sept-15	162	182	246	1
Fr.Illi Bernard s.r.l.	30-Sept-14 Restated	9	202			31-Dec-14	25	50	111	
	30-Sept-15	17	1			30-Sept-15	43	50		
Gestlotto 6 Soc. cons. a r.l in liquidation	30-Sept-14 Restated		3			31-Dec-14	6	20	47	
	30-Sept-15		6			30-Sept-15			37	
Gico Systems S.r.l.	30-Sept-14 Restated		530			31-Dec-14	6		329	
	30-Sept-15	4	712			30-Sept-15	8		536	(25)
Global Provincia di RN Soc.Cons.a r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	251	70	18	
	30-Sept-15					30-Sept-15	25	70	18	
Global Riviera Soc.Cons.a r.l.	30-Sept-14 Restated		24			31-Dec-14	55		(117)	
	30-Sept-15		9			30-Sept-15	55		(108)	
Global Vicenza Soc.Cons. a r.l.	30-Sept-14 Restated	142	981			31-Dec-14	163		604	
	30-Sept-15	147	1,014			30-Sept-15	(48)	570	695	
Grid Modena S.r.l.	30-Sept-14 Restated					31-Dec-14	18			
	30-Sept-15		12			30-Sept-15	2			
Gymnasium Soc. cons. a r.l in liquidation	30-Sept-14 Restated					31-Dec-14	1	7	33	5
	30-Sept-15					30-Sept-15	1	7	33	5
HEADMOST in liquidation	30-Sept-14 Restated					31-Dec-14	454			
	30-Sept-15					30-Sept-15				
IPP S.r.l.	30-Sept-14 Restated	289	269	1		31-Dec-14	194	60	129	
	30-Sept-15	303	195			30-Sept-15	309	60	153	(2)
Legnago 2001 Soc. Cons. r.l.	30-Sept-14 Restated		3			31-Dec-14	216		80	
	30-Sept-15		3			30-Sept-15	216		83	
Livia Soc. cons. a r.l.	30-Sept-14 Restated	10	216			31-Dec-14	129		257	

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
	30-Sept-15			22		30-Sept-15	151		107	(5)
Logistica Ospedaliera Soc. Cons. a r.l.	30-Sept-14 Restated		299			31-Dec-14			92	
	30-Sept-15		311			30-Sept-15			160	
Malaspina Energy Soc. Cons. a r.l.	30-Sept-14 Restated		43	3		31-Dec-14	1,047	176	52	
	30-Sept-15		46	(3)		30-Sept-15	1,047	173	98	
Newco DUC Bologna S.p.A	30-Sept-14 Restated		7			31-Dec-14			22	
	30-Sept-15					30-Sept-15			22	
Palazzo della Fonte S.c.p.a.	30-Sept-14 Restated	3,514				31-Dec-14	1,065			
	30-Sept-15	2,834				30-Sept-15	777			
P.B.S. Soc.Cons. a r.l. in liquidation	30-Sept-14 Restated					31-Dec-14			7	
	30-Sept-15					30-Sept-15			26	
Perimetro Gestione Proprietà Immobiliari Soc. Cons. p. A.	30-Sept-14 Restated	111				31-Dec-14	37			
	30-Sept-15					30-Sept-15				
Progetto ISOM S.p.A.	30-Sept-14 Restated	168	22	9		31-Dec-14	9,337	206	2	
	30-Sept-15	168	38	9		30-Sept-15	15,754	216	13	276
Progetto Nuovo Sant'Anna S.r.l.	30-Sept-14 Restated	128	5	91		31-Dec-14	5,818	4,671	164	16,430
	30-Sept-15	128	66	30		30-Sept-15	5,948	484	229	362
Roma Multiservizi S.p.A.	30-Sept-14 Restated	1,181	1,691			31-Dec-14	518		1,973	530
	30-Sept-15	1,174	1,487			30-Sept-15	486		1,295	806
San Martino 2000 Soc.Cons. r.l.	30-Sept-14 Restated	1,327	2,587			31-Dec-14	675		363	
	30-Sept-15	1,265	2,573			30-Sept-15	1,320		1,375	
Savia Soc. Cons. a r.l	30-Sept-14 Restated	509	1,887			31-Dec-14	338		1,626	
	30-Sept-15		946			30-Sept-15	18		1,080	7
Serena S.r.l. - in liquidation	30-Sept-14 Restated					31-Dec-14	49	3		
	30-Sept-15					30-Sept-15		3		
Servizi Luce Soc. Cons. a r.l.	30-Sept-14 Restated	53	1,272			31-Dec-14	290		521	
	30-Sept-15	16	1,475			30-Sept-15	313		355	(38)
Servizi Marche Soc. Cons. r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	12		1	
	30-Sept-15					30-Sept-15	12		27	
Servizi Napoli 5 Soc.Cons. a r.l.	30-Sept-14 Restated	1,026	934			31-Dec-14	1,743		962	
	30-Sept-15	1,039	956			30-Sept-15	1,919		961	
Se.Sa.Mo. S.p.A.	30-Sept-14 Restated	3,839	3	559		31-Dec-14	3,003	639	6	

INTERIM REPORT ON OPERATIONS FOR THE PERIOD ENDED 30 SEPTEMBER 2015

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
	30-Sept-15	3,885		13		30-Sept-15	3,211	606	6	
SESATRE S.cons. a r.l.	30-Sept-14 Restated	10	3,304	25		31-Dec-14	(17)	1,921	1,715	
	30-Sept-15	13	3,305	14		30-Sept-15	(16)	1,904	1,629	
Se.Ste.Ro S.r.l.	30-Sept-14 Restated	7	389			31-Dec-14	35		627	
	30-Sept-15	7	379			30-Sept-15	44		860	53
S.I.MA.GEST2 Soc. Cons. r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	208	75	4	1
	30-Sept-15					30-Sept-15	20	75	4	2
S.I.MA.GEST3 Soc. Cons. r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	2		3	
	30-Sept-15					30-Sept-15			3	
Società Consortile Adanti Manutencoop in liquidation	30-Sept-14 Restated					31-Dec-14	36		12	
	30-Sept-15					30-Sept-15				
Steril Piemonte Soc. cons. a.r.l	30-Sept-14 Restated		602	4		31-Dec-14	23	580	251	
	30-Sept-15		550	2		30-Sept-15	13	577	427	42
Synchron Nuovo San Gerardo S.p.A.	30-Sept-14 Restated	8,280	144			31-Dec-14	10,115		369	
	30-Sept-15	6,419	73	39		30-Sept-15	4,799	1,921	150	(107)
Tower Soc.Cons. a r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	17	17	(11)	
	30-Sept-15					30-Sept-15				

SUBSIDIARIES OF MANUTENCOOP COOPERATIVA

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
Cerpac S.r.l. in liquidation	30-Sept-14 Restated					31-Dec-14	1			
	30-Sept-15					30-Sept-15	1			
Manutencoop Immobiliare S.p.A.	30-Sept-14 Restated	23	1,909			31-Dec-14	7		190	
	30-Sept-15	8	1,865			30-Sept-15	6		210	(72)
Nugareto Società Agricola Vinicola S.r.l.	30-Sept-14 Restated	31	3			31-Dec-14	13		35	
	30-Sept-15	2	16			30-Sept-15	1		5	
Segesta servizi per l'Ambiente S.r.l.	30-Sept-14 Restated	12				31-Dec-14	9			
	30-Sept-15	12				30-Sept-15	7			

ASSOCIATES OF MANUTENCOOP COOPERATIVA OR OTHER RELATED PARTIES

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
Consorzio Karabak Società Cooperativa	30-Sept-14 Restated	42				31-Dec-14	11			
	30-Sept-15	46	2			30-Sept-15	9		2	
Consorzio Karabak 2 Società Cooperativa	30-Sept-14 Restated	2				31-Dec-14	1			
	30-Sept-15	2	1			30-Sept-15	1		1	
Consorzio Karabak 3 Società Cooperativa	30-Sept-14 Restated	1				31-Dec-14				
	30-Sept-15					30-Sept-15				
Consorzio Karabak 6 Società Cooperativa	30-Sept-14 Restated					31-Dec-14				
	30-Sept-15		1			30-Sept-15		1		
Sacoa S.r.l.	30-Sept-14 Restated	54	17			31-Dec-14	52		8	
	30-Sept-15	54	20			30-Sept-15	39		8	

		Revenues	Costs	Financial income	Financial expenses		Trade receivables	Financial assets and other	Trade payables	Financial liabilities and other
TOTAL	30-Sept-14 Restated	25,398	50,923	695	64	31-Dec-14	42,624	30,768	26,699	17,199
	30-Sept-15	22,013	45,369	128	19	30-Sept-15	42,601	30,513	24,459	1,205

ANNEX IV

STATEMENT OF RECONCILIATION OF THE RECLASSIFIED STATEMENT OF CASH FLOWS AND THE STATUTORY SCHEDULES ITEMS

	For the 9 months ended 30 September			
	2015		2014 Restated	
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD		113,382		184,538
CASH FLOW FROM CURRENT OPERATIONS:		41,470		33,052
<i>Profit before taxes for the period</i>	19,462		16,371	
<i>Profit (loss) from discontinued operation</i>	(1,796)		659	
<i>Other impairment on discontinued operations</i>	830		0	
<i>Amortization, depreciation, write-downs and (write-backs) of assets</i>	23,210		28,371	
<i>Accrual (reversal) of provisions for risks and charges</i>	2,690		1,944	
<i>Employee termination indemnity provision</i>	578		1,130	
<i>Share of net profit of associates, net of dividends collected</i>	(1,148)		894	
<i>Financial charges (income) for the period</i>	25,796		29,358	
<i>Net interest received (paid) in the period</i>	(32,387)		(35,888)	
<i>Income tax paid in the period</i>	(2,356)		(16,235)	
Reclassifications:				
<i>Non-cash net financial charges accounted for under the Statement of profit or loss</i>	6,589		6,448	
USES OF PROVISIONS FOR RISKS AND CHARGES AND PAYMENTS OF THE EMPLOYEE TERMINATION INDEMNITY:		(9,925)		(15,903)
<i>Payments of Employee termination indemnity</i>	(1,542)		(7,200)	
<i>Utilization of provisions</i>	(8,383)		(8,703)	
CHANGE IN ADJUSTED NWOC:		15,404		(3,765)
<i>Decrease (increase) of inventories</i>	(334)		(12)	
<i>Decrease (increase) of trade receivables and advances to suppliers</i>	41,653		62,645	
<i>Increase (decrease) of trade payables and advances from customers</i>	(25,971)		(72,564)	
Adjustments:				
<i>Change in the amount of trade receivables assigned without recourse to Factoring agencies and not yet collected by the latter</i>	56		13,988	
<i>Net balance of receivables purchased by Banca IMI, assigned to factoring companies in the previous years.</i>	0		(7,823)	
INDUSTRIAL AND FINANCIAL CAPEX:		(12,132)		(13,120)
<i>(Purchase of intangible assets, net of sales)</i>	(4,042)		(7,431)	
<i>(Purchase of property, plant and equipment)</i>	(12,709)		(13,259)	
<i>Proceeds from sales of property, plant and equipment</i>	355		1,190	

	For the 9 months ended 30 September			
	2015		2014 Restated	
Acquisition of investments	465		715	
Decrease (increase) of financial assets	1,222		3,014	
Financial effects of business combinations	(408)		0	
Discontinuing activities	32		3,707	
Reclassifications:				
Net balance of receivables purchased by Banca IMI, assigned to factoring companies in the previous years, to be included in the Net Working Operating Capital.	0		7,823	
Payables for acquisition of equity investments and business combinations	(160)		0	
Change in current financial assets, to be included in Net Financial Liabilities	3,113		(8,879)	
CHANGE IN ADJUSTED NET FINANCIAL LIABILITIES:		(64,368)		(87,785)
Net proceeds from/(reimburse of) borrowings	(54,768)		(76,229)	
Adjustments:				
Change in the amount of receivables assigned without recourse to Factoring agencies and not yet collected by the latter	(56)		(13,988)	
Reclassifications:				
Non-cash net financial charges accounted for under the Statement of profit or loss	(6,589)		(6,448)	
Payables for acquisition of equity investments and business combinations	160		0	
Change in current financial assets, to be included in the Net Financial Liabilities	(3,113)		8,879	
OTHER CHANGES:		(28,584)		(12,324)
Decrease (increase) of other current assets	393		1,947	
Increase (decrease) of other current liabilities	(28,957)		(14,181)	
Dividends paid	(20)		(90)	
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD		55,247		84,692

Manutencoop Facility Management S.p.A.

Registered office: Zola Predosa (BO)

Via U. Poli no. 4

F.C.– VAT – Bologna Register of Companies

no. 02402671206

Share Capital: € 109,149,600.00 fully paid-up

“The Company is subject to the management and coordination activities of Manutencoop Società Cooperativa Zola Predosa (BO)”